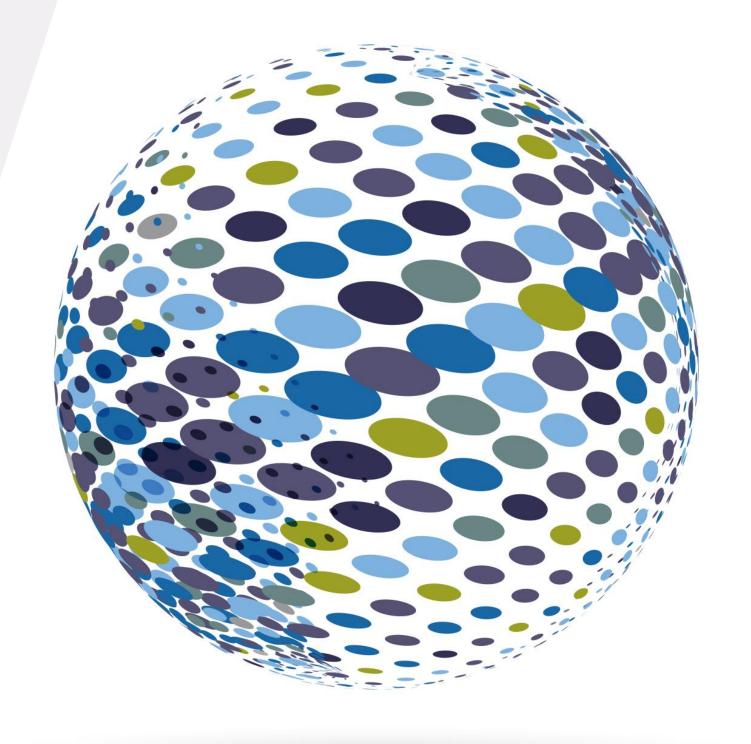


# **Enstar Group Overview**

Q4 2023

**Year-End Review** 

February 2024



### **DISCLAIMER**

For more complete information about Enstar Group Limited, you should read our reports filed with the SEC. You may get these documents for free through EDGAR on the SEC website at <a href="https://www.sec.gov">www.sec.gov</a>, or through our website at <a href="https://investor.enstargroup.com/sec-filings.">https://investor.enstargroup.com/sec-filings.</a>

#### INFORMATION REGARDING FORWARD-LOOKING STATEMENTS

This presentation, and oral statements made with respect to information contained in this presentation, may include certain forward-looking statements regarding our views with respect to our business, operations, loss reserves, strategy, investment portfolio, economic model, and our expected performance for future periods, as well as the insurance market and industry conditions. These statements are intended as "forward-looking statements" under the Private Securities Litigation Reform Act of 1995. Actual results may materially differ from those set forth in the forward-looking statements. You may identify forward-looking statements by the use of words such as "believe," "expect," "plan," "intend," "anticipate," "estimate," "predict," "potential," "may," "should," "could," "will" or other words or expressions of similar meaning, although not all forward-looking statements contain such terms.

Forward-looking statements involve significant risks and uncertainties, including risks of changing and uncertain economic conditions, the success of implementing our business strategies, the adequacy of our loss reserves, ongoing and future regulatory developments disrupting our business, lengthy and unpredictable litigation, risks relating to our acquisitions, increasing competitive pressures, loss of key personnel, the performance of our investment portfolio and liquidity, and other factors detailed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2023 and our other reports filed from time to time with the SEC.

Any forward-looking statement you see or hear during the presentation reflects Enstar Group Limited's current views with respect to future events and is subject to these and other risks, uncertainties and assumptions. If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The date of this presentation is listed on the cover page and Enstar does not undertake to update or keep it accurate after such date.

#### **NON-GAAP FINANCIAL MEASURES**

In addition to our key financial measures presented in accordance with GAAP, this presentation includes other non-GAAP financial measures that we use to manage our business, compare our performance against prior periods and against our peers, and as performance measures in our incentive compensation programs.

These non-GAAP financial measures provide an additional view of our operational performance over the long-term and allow investors the opportunity to analyze our results in a way that is more aligned with the manner in which our management measures our underlying performance.

The presentation of these non-GAAP financial measures, which may be defined and calculated differently by other companies, is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with GAAP. Refer to slides 29 through 37 of this presentation for further details regarding our non-GAAP measures and reconciliations of these measures to the most directly comparable GAAP measure.

#### ADDITIONAL INFORMATION

The company has an effective shelf registration statement (including a prospectus) on file with the SEC. Any offering of securities will be made only by means of a prospectus supplement, which will be filed with the SEC. In the event that the company undertakes an offering, you may obtain a copy of the prospectus supplement and accompanying prospectus for the offering by visiting EDGAR on the SEC website at www.sec.gov.



## **KEY MESSAGES**





## DOMINANT GLOBAL PROVIDER OF INNOVATIVE LEGACY SOLUTIONS



\$12.9bn

Total Gross
Reserves<sup>1</sup>

\$5.5bn
Shareholders' Equity

117
Deals Completed
Since Inception

Enstar is the largest standalone provider with a 30-year record of successfully acquiring and managing run-off while creating shareholder value



#### **GENERATING SHAREHOLDER VALUE**

Durable business model designed to succeed across multiple insurance cycles

Dominant Legacy Provider



Leading suite of innovative risk transfer solutions in a large and growing legacy market

Unparalleled Competitive Advantages



Best positioned to
execute on both large
and bespoke value
additive transactions due
to size, scale and
experience

Highly Disciplined Approach



Consistent financial and operational discipline applied to portfolio acquisitions to drive value

Best-in-class Claims Management



"Enstar Effect" drives
Run-off Liability
Earnings ("RLE")
industry
outperformance

Balance Sheet Strength



Strong balance sheet ensures ample capital availability, no nearterm debt maturities

Successful execution of our strategy positions us well for long-term growth in book value and return on equity



#### ANOTHER YEAR OF STRATEGIC DELIVERY

Year ended December 31, 2023



\$1.1bn

**Net Income** 

24.2%

**Return on Equity** 

31.0%

**Growth in Book Value Per Share** 



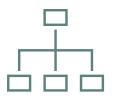
#### M&A

Completed loss portfolio transfers with QBE, RACQ and a bespoke transaction with AIG, assuming total net loss reserves of \$2.2 billion



#### **RATINGS**

Received upgrade from S&P to BBB+ on longterm issuer credit rating



#### SHARE REPURCHASE

Purchased a total of \$532 million



#### LIQUIDITY AND SOLVENCY

Excess capital and liquidity available to deploy to value accretive M&A

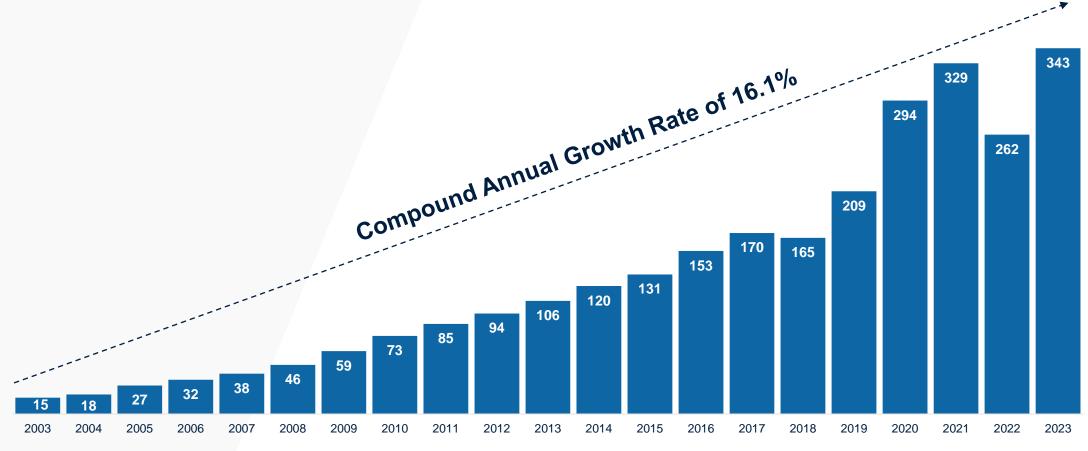
Upsized revolving credit agreement to \$800 million



### CREATING SHAREHOLDER VALUE SINCE INCEPTION

#### 30+ year history operating in run-off space

#### 117 total acquisitive transactions completed to date

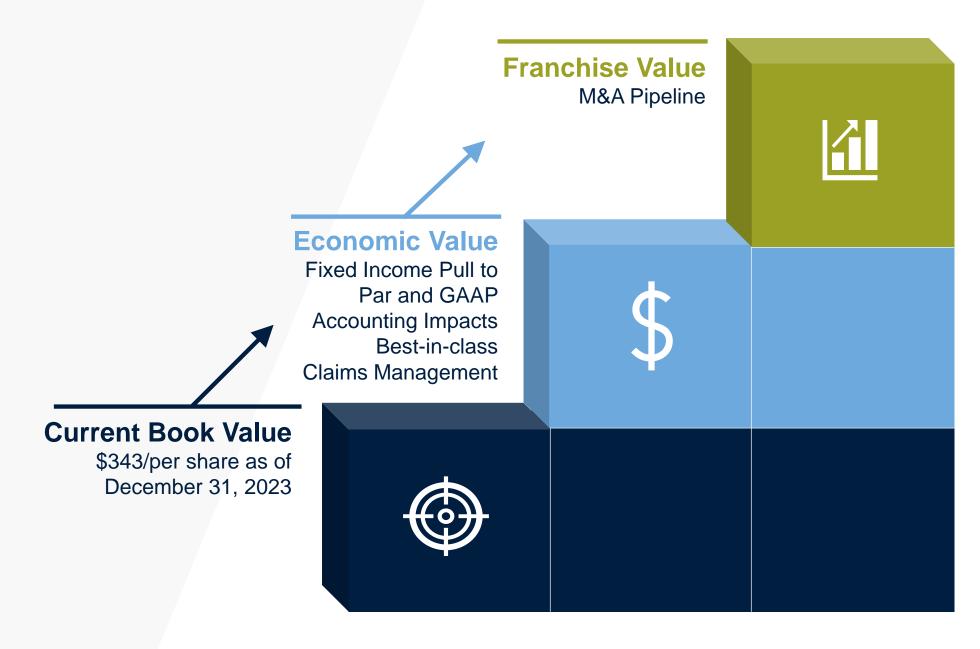


Book value per common share in USD



## WELL-POSITIONED FOR LONG-TERM VALUE CREATION

**Building blocks to total value** 





#### MANAGEMENT WELL-ALIGNED WITH SHAREHOLDERS

#### Seasoned leadership with exceptional track record of value creation



**Dominic Silvester CEO & Co-founder** 

Years at Enstar: 30 **Industry Experience:** 41+ years Age: 63



**Orla Gregory President** 

Years at Enstar: 20 Industry Experience: 30+ years Age: 49



David Ni **Chief Strategy Officer** 

Years at Enstar: 4 Industry Experience: 18+ years Age: 40

Management and **Board Representation Ownership** 

~22%\*



**Paul Brockman Chief Operations** Officer & Chief **Claims Officer** 

Years at Enstar: 11 **Industry Experience:** 32+ years Age: 51



**Matthew Kirk Chief Financial Officer** 

Years at Enstar: 3 Industry Experience: 28+ years Age: 50



**Nazar Alobaidat Chief Investment Officer** 

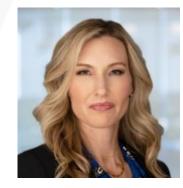
Years at Enstar: 7 **Industry Experience:** 22+ years Age: 46





**Seema Thaper Group Chief Risk Officer** 

Years at Enstar: 4 **Industry Experience:** 21+ years Age: 43



**Audrey Taranto General Counsel** 

Years at Enstar: 11 **Industry Experience:** 12+ years Age: 44



**Laurence Plumb** Chief of Business **Operations** 

Years at Enstar: 3 **Industry Experience:** 17+ years Age: 40





### **KEY MESSAGES**

Strong competitive advantage ideally places us to create significant value for shareholders in the years ahead.

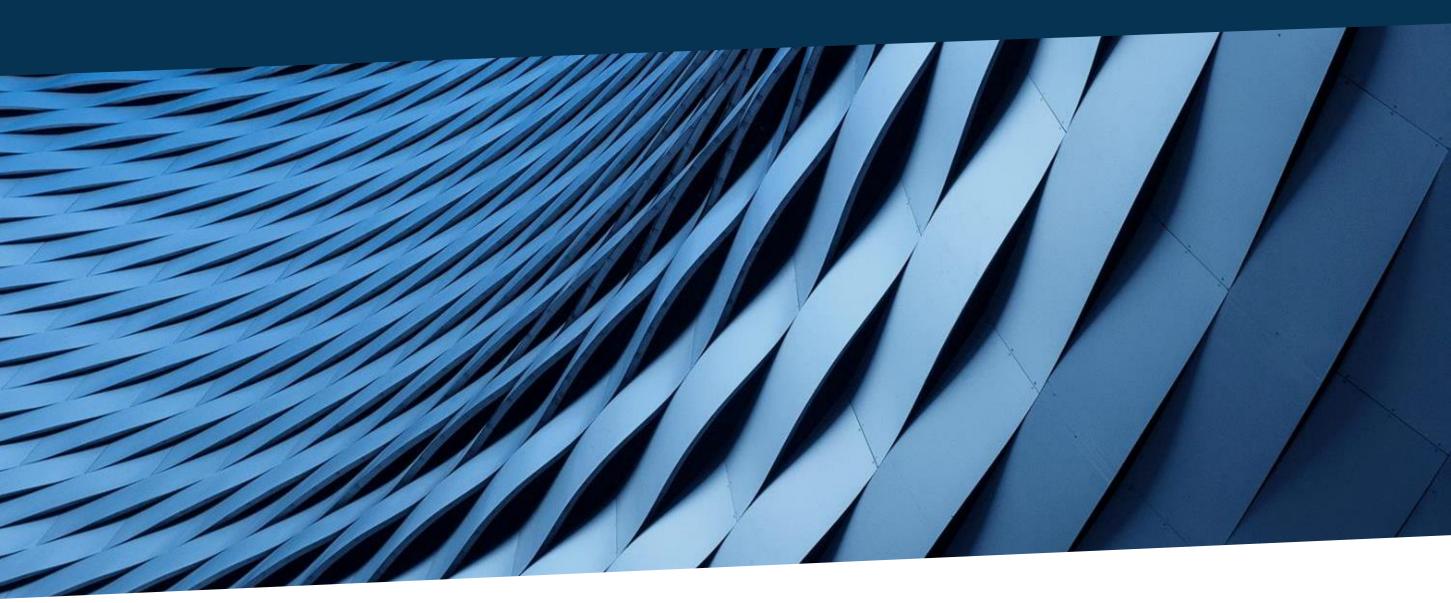
Dominant innovative legacy solutions provider and largest runoff dedicated firm

Time-tested business model positions us as the clear market leader in a large and growing sector

Delivering exceptional value to shareholders with an aligned management team



## **BUSINESS AND MARKET**





# FULL SUITE OF MARKET-LEADING RISK MANAGEMENT SOLUTIONS DESIGNED TO CREATE SHAREHOLDER VALUE

#### What We Do

Deliver Innovative Legacy and
Risk Management Solutions to Insurance Market
Industry founder and largest standalone provider

#### **Generate Positive Claims Outcomes**

Best-in-class claims function or "Enstar Effect" drives decades of Run-off Liability Earnings

## **Growing Asset Base Using Origination Capabilities**

\$18.2bn investable assets; 4.2x investment leverage<sup>1</sup>

#### **How We Do It**



1. Investment leverage is calculated as average investable assets for the year ended December 31, 2023, divided by opening equity as of December 31, 2022.



#### CONSISTENT ECONOMIC MODEL

#### Strong source of book value growth and internal financing

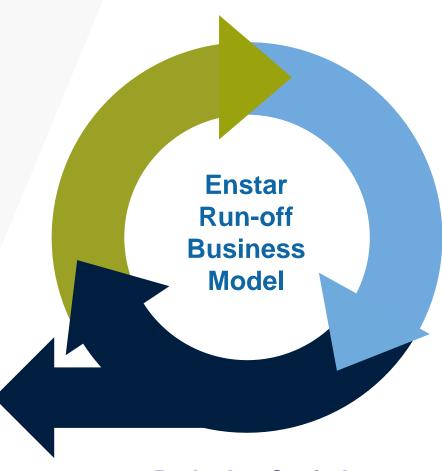
# Source, Diligence and Acquire New Portfolios

Leverage our **industry relationships** and **position** to source new business opportunities

Fully-integrated M&A and Claims units provide ground-up view of risk

# **Prudent Return of Capital to Shareholders**

**Excess capital** not required for M&A pipeline returned to shareholders



#### **Redeploy Capital**

Reduce capital requirements as claims are settled; any excess may be redeployed in the business

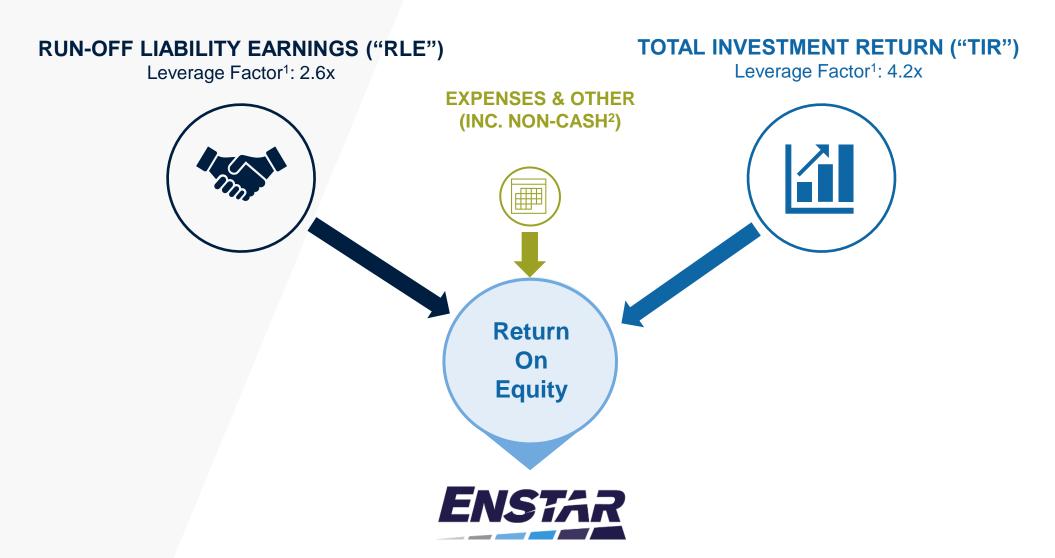
# Manage Liabilities and Investments

Apply claims management strategies to generate Run-off Liability
Earnings and manage investments to obtain attractive risk adjusted returns



## **RETURN ON EQUITY ("ROE") COMPONENTS**

#### **Generating attractive returns**





<sup>2.</sup> Non-cash items include amortization of net deferred charge assets.



#### PROFITABILITY VIEW BY DEAL TYPE

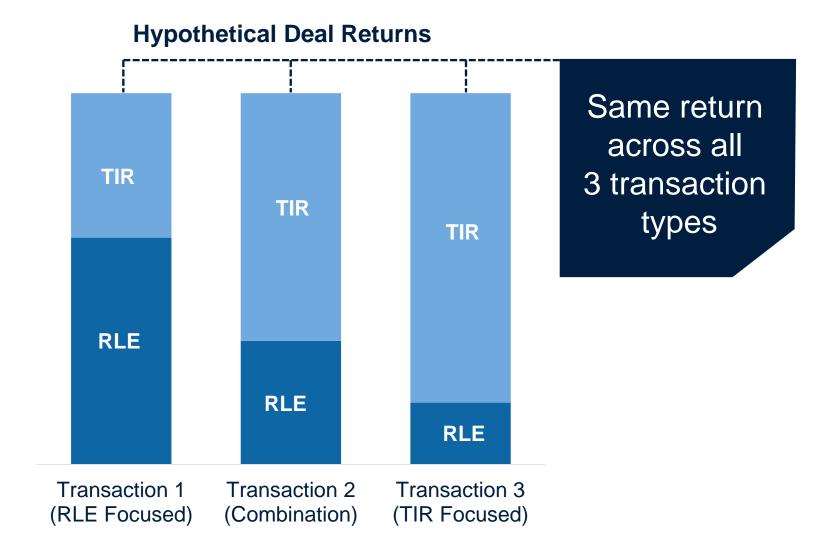
Well-positioned to deliver sustainable returns from evolving legacy solutions market

Historical deals with claims control generate RLE via "Enstar Effect"

Offer clients bespoke solutions which result in TIR returns to Enstar

**Similar returns** regardless of deal type

Enstar's innovative legacy solutions ensure flexible profitability profile to generate attractive returns



TIR Leverage factor<sup>1</sup>: 4.2x RLE Leverage factor<sup>1</sup>: 2.6x



TIR and RLE leverage factors are calculated as average investable assets and average net loss reserves, respectively, for the year ended December 31, 2023, divided by opening equity as of December 31, 2022

#### SIGNIFICANT GROWING RUN-OFF MARKET

#### \$960bn opportunity, propelled by favourable global tailwinds



Source: PwC Global Insurance Run-off Survey 2022.

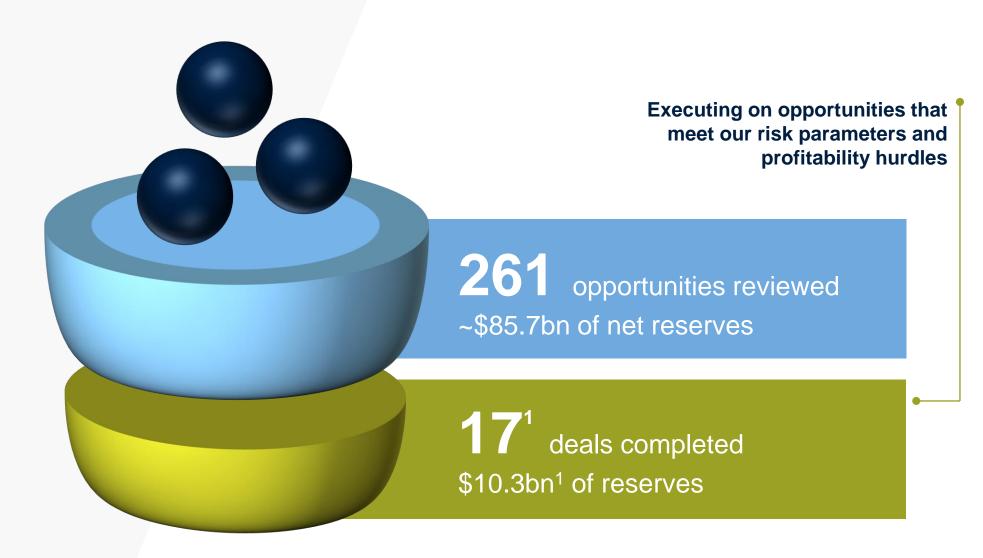
#### **Key Market Drivers**





### **ROBUST TRANSACTION PIPELINE**

Consistent financial and operational discipline applied to pipeline to drive returns



Data from January 2020 – January 2024

Excludes Enhanzed Re and transaction with AIC



### **COMPETITIVE LANDSCAPE**

Unparalleled leadership in global run-off market, built on scale, flexibility, and track record of claims management excellence

		Run	Diversified	l Business			
	ENSTAR	Riverstone Int.	DARAG	Marco	Compre	Swiss Re	NICO
Longevity (>20yrs in Operation)	8	$\bigotimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$
Presence in Global Run- off Markets	$\otimes$	$\Theta$	$\otimes$	$\otimes$	$\bigotimes$	$\otimes$	$\otimes$
Experience in All Types of Run-off Transactions	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$
Transaction above \$1.5bn acquired reserves	$\Theta$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	Not Published	<b>⊗</b>
Deals Announced Since Inception <sup>1</sup>	117	~37	~67	~8	~40-50	N.A.	N.A.
Shareholders' Equity (\$ Billions) <sup>2</sup>	5.5	~1.2 <sup>2</sup>	Not Published	~0.22	~0.72	~12.72	~200 2, 3

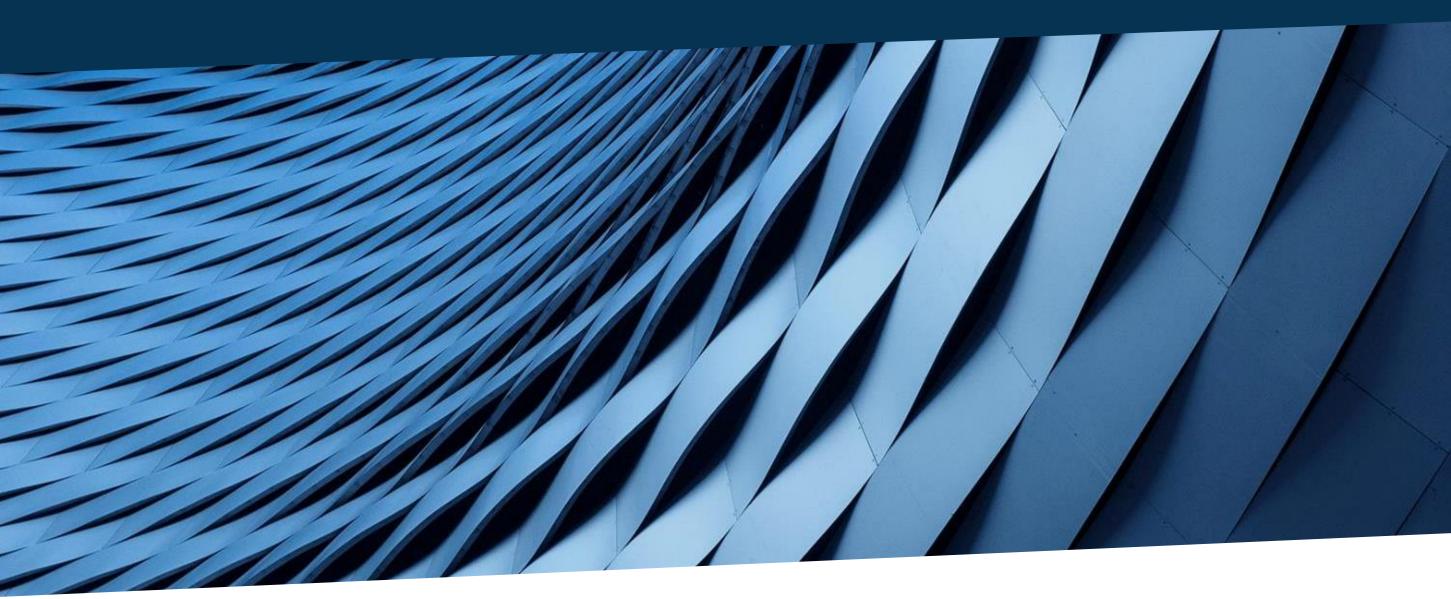


<sup>&</sup>lt;sup>1</sup> These approximations are based upon publicly announced transactions as per the respective company's website.

<sup>2</sup> As of latest company filings. As of 31-Dec-2023 for Enstar. As of 30-Sep-2023 for Riverstone, Swiss Re and NICO. As of 30-Jun-2023 for Compre. As of 31-Dec-2022 for Marco.

<sup>&</sup>lt;sup>3</sup> Reflects policy-holders' surplus.

# PERFORMANCE





### **FINANCIAL HIGHLIGHTS**

Full Year 2023

ROE

24.2%

18.8% Adjusted ROE\*

Net Loss Reserves
Assumed

\$2.2bn

TIR

7.2%

5.3% Adjusted TIR\*

**Book Value Growth** 

31.0%

RLE

1.1%

1.8% Adjusted RLE\*

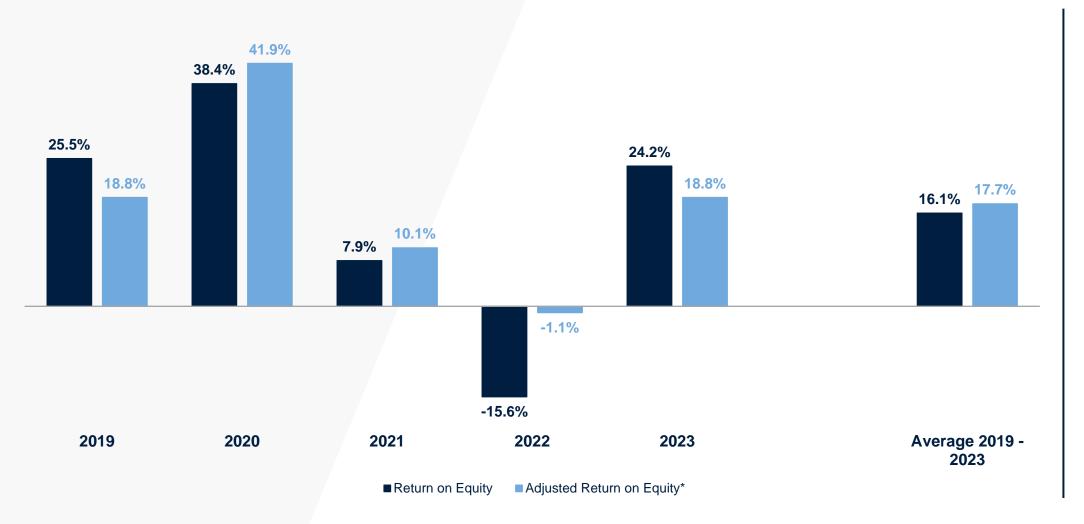
Capital Returned to Common Shareholders

\$532m



#### 5-YEAR ROE AND ADJUSTED ROE\*

#### Return on Equity and Adjusted Return on Equity\*





Adjusted ROE is a Non-GAAP measure. Due to trading accounting elections on certain of our investment assets, ROE calculated in accordance with GAAP includes the impact of net realized and unrealized gains (losses) on fixed maturity and funds held-directly managed, which can be material. Consequently, ROE calculated in accordance with GAAP is interest rate sensitive and will have greater variability than our Adjusted ROE. As such, reconciliation of ROE to Adjusted ROE calculated in accordance with GAAP is not accessible on a forward-looking basis because we believe that it is not possible without unreasonable effort to provide with reasonable accuracy an expected range for the impact of net realized and unrealized gains (losses) on fixed maturity investments and funds held-directly managed. However, given that unrealized fixed income losses reduced our GAAP equity base in 2022, we expect our annual average ROE calculated in accordance with GAAP will be higher than our annual average Adjusted ROE until our unrealized fixed income losses recover, subject to the potential impact of future net realized and unrealized losses.

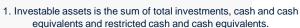


<sup>\*</sup> Non-GAAP measure; refer to slides 29 to 37 for reconciliation to the applicable GAAP financial measure.

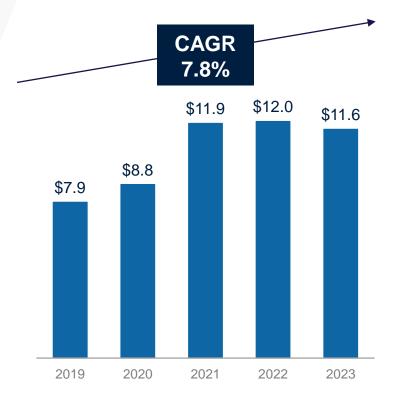
#### STRONG BALANCE SHEET GROWTH WITH PRUDENT CAPITAL MANAGEMENT

A platform for delivering balanced and sustainable growth through investable assets and reserves





#### **Net Loss Reserves (\$bn)**



#### Capital Returns (\$m)





#### THE ENSTAR EFFECT

For most insurance companies, claims experience is an expense item For Enstar, driving superior claims outcomes is a major competitive advantage

CLAIMS CONTROL (Directly Managed)



#### **DUE DILIGENCE**

- Claims unit integrated in M&A and Pricing process
- In-house independent view of claims and reserve adequacy

CLAIMS OVERSIGHT (Indirectly Managed)

## **EARLY TRIAGE OF CLAIMS PORTFOLIO**

• Data-driven approach provides comprehensive top-down, bottom-up view

# 02

04

03

THE ENSTAR EFFECT

#### SIGNIFICANT IN NON-TRADITIONAL SOLUTIONS

Attractive partnership feature

## BESPOKE SETTLEMENT STRATEGY FOR EVERY CLAIM

• Detailed on a claim-by-claim basis

# STAR 03 STAR CT

## COMPLEMENTARY CLAIMS MONITORING

• Via management & claims committees

#### **WORK CLAIMS FASTER**

- Reach equitable settlements quickly to mitigate exposures and reduce claims handling expense
  - Proven and successful claims execution drives P&C industry outperformance



02

## ALIGNMENT THROUGH CLAIMS RECOMMENDATION RIGHTS

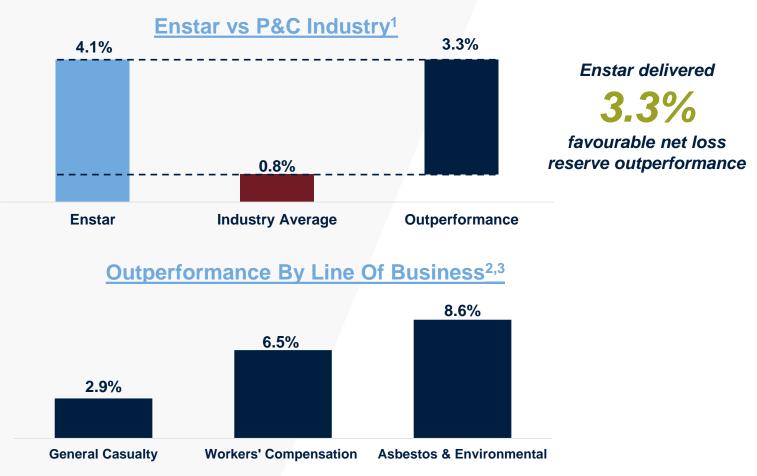
When certain financial thresholds are met



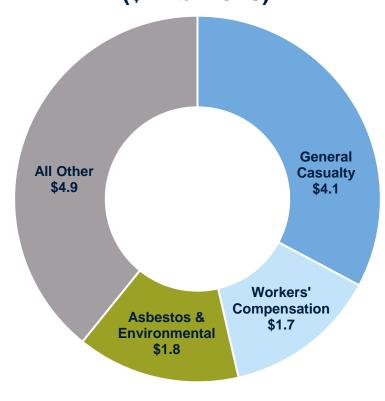
#### **ENSTAR EFFECT DRIVES OUTPERFORMANCE**

#### **Enstar Loss Reserve Outperformance vs US P&C Industry**

Weighted Average of Latest Five Years Ended 2022



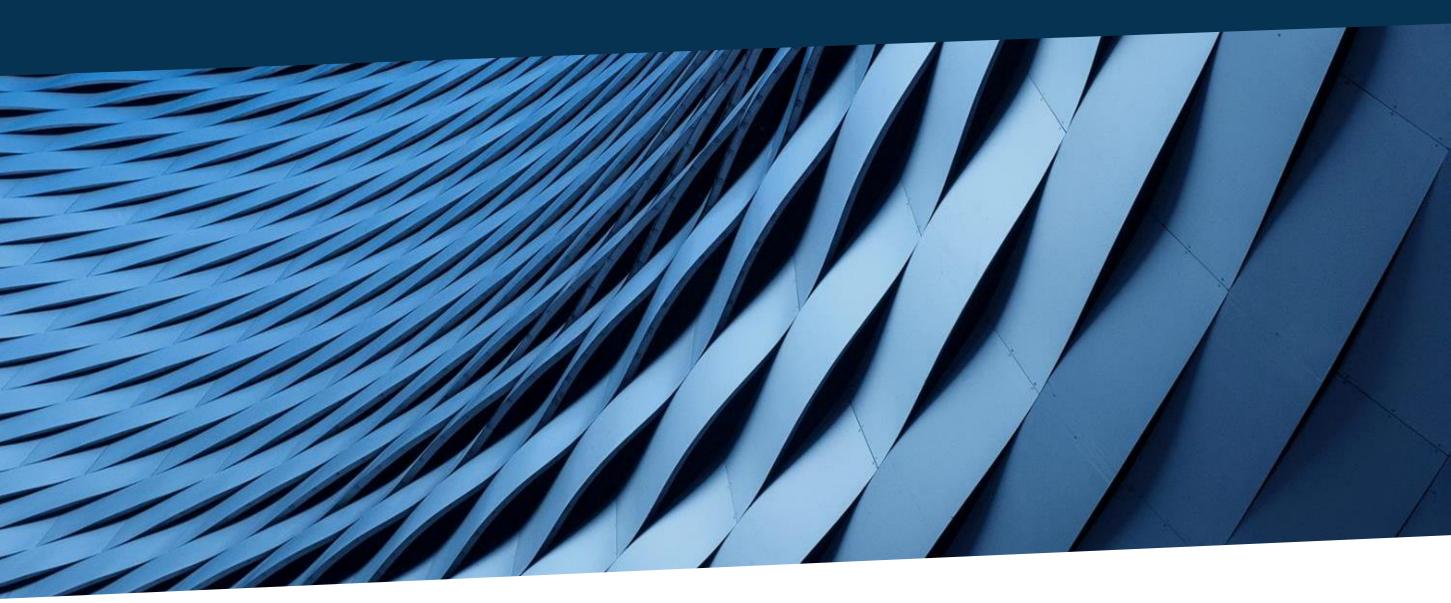
#### Enstar Total 4Q23 Adjusted Net Loss Reserves<sup>4</sup> (\$ in billions)



- I. We calculated the weighted average Adjusted RLE % for the five years ended December 31, 2022 and compared the results to the total of the Combined US P&C Industry, which includes ULAE and changes in ULAE provisions (source: US Annual Statements through SNL). To remove any potential distortions due to mix of accident years, we have adjusted the industry reserves' accident-year-weighting to match Enstar's. Adjusted RLE % is a Non-GAAP measure. Refer to "Non-GAAP Financial Measures" in the Appendix for explanatory notes and a reconciliation to the most directly comparable GAAP measure.
- 2. We calculated the change in estimates of net ultimate losses for the last five calendar years divided by average net loss reserves on three of our largest lines of business within our Run-off segment (General Casualty, Workers' Compensation and Asbestos & Environmental), and compared the results to the total of the Combined US P&C Industry (source: US Annual Statements through SNL). To remove any potential distortions due to mix of accident years, we have matched the industry reserves' accident-year-weighting to match Enstar's.
- 3. The weighted average reduction in estimates of net ultimate losses divided by average net loss reserves by line of business relating to our Run-off segment for the five years ended December 31, 2022 was as follows: i) General Casualty Enstar (1.2)%, Industry (4.1)%; ii) Workers' Compensation Enstar 11.0%, Industry 4.5%; iii) Asbestos & Environmental Enstar 0.9%, Industry (7.7)%.
- 4. Adjusted Net Loss Reserves comprise Run-off segment average net loss reserves (OLR and IBNR) by line of business, in addition to ULAE and the net nominal liabilities and estimated future expenses related to our defendant asbestos & environmental liabilities, which are not allocated by line of business. Adjusted Net Loss Reserves is a Non-GAAP measure. Refer to "Non-GAAP Financial Measures" in the Appendix for explanatory notes and a reconciliation to the most directly comparable GAAP measure.



## **APPENDIX**





#### **INVESTMENT PORTFOLIO COMPOSITION**

\$18.2bn

Total Investable
Assets<sup>1</sup>

\$0.8bn

Cash and restricted cash

\$17.1bn

Investment Portfolio <sup>2</sup>

4.04 yrs

Average Duration <sup>3</sup>

A+

Average Investment Portfolio Credit Rating <sup>4</sup>

3.86%

Book Yield

# Investable Assets (as of December 31, 2023) Composition by Asset Class

ash and Cash quivalents	Fixed Maturities	Equities	Other Investments	Equity Method Investments	Funds Held <sup>5</sup>	
4.6%	39.9%	3.8%	21.1%	1.8%	28.8%	
Fixed Income,	Trading and AFS	Equiti	es		Other Investments	
U.S. government & agency	1.8 %	Publicly traded equities	1.5 %	Private equity fund	S	8.9 %
U.K. government	0.4 %	Exchange-traded funds	0.4 %	Fixed income funds	S	3.3 %
Other government	2.1 %	Privately held equities	1.9 %	Private credit funds	3	3.4 %
Corporate	22.7 %	Total	3.8 %	Hedge funds		2.7 %
Municipal	0.8 %			CLO equities		0.3 %
Residential mortgage-backed	2.7 %			CLO equity funds		1.0 %
Commercial mortgage-backed	4.6 %			Real estate funds		1.5 %
Asset-backed	4.8 %			Total		21.1 %
Total	39.9 %					

- 1. Investable assets is the sum of total investments, cash and cash equivalents and restricted cash and cash equivalents.
- 2. Excludes cash and cash equivalents, restricted cash and cash equivalents and equity method investments
- 3. The average duration calculation includes cash and cash equivalents, short-term investments and fixed maturity securities, as well as the fixed maturity securities and cash and cash equivalents within our funds held directly managed portfolios.
- 4. The average credit ratings calculation includes cash and cash equivalents, short-term investments, fixed maturity securities and the fixed maturity securities within our funds held directly managed portfolios.
- 5. Includes funds held by reinsured companies and other assets within funds held directly managed.



## FINANCIAL DATA

### **Summary Income Statement**

\$ millions	Three Months Ended December 31, 2023	Three Months Ended December 31, 2022	Year Ended December 31, 2023	Year Ended December 31, 2022
Net premiums earned	\$ 14	\$ 14	\$ 43	\$ 66
Net investment income and net realized and unrealized gains (losses)	472	168	1,110	(1,159)
Other income (expense)	(4)	2	276	35
Net incurred losses and LAE	84	271	101	708
Policyholder benefit expenses	_	_	_	(25)
Amortization of net deferred charge assets	(31)	(20)	(106)	(80)
Acquisition costs	(4)	(3)	(10)	(23)
Interest expense	(23)	(18)	(90)	(89)
General and administrative expenses and net foreign exchange losses	(128)	(109)	(369)	(316)
Income tax benefit (expense)	238	18	250	12
(Losses) income from equity method investments	(9)	(86)	13	(74)
Net income (loss)	609	235	1,218	(945)
Net (income) loss attributable to noncontrolling interests	(1)	1	(100)	75
Dividends on preferred shares	(9)	(9)	(36)	(36)
Net income (loss) attributable to Enstar ordinary shareholders	\$ 599	\$ 227	\$ 1,082	\$ (906)



## FINANCIAL DATA

### **Summary Balance Sheet**

\$ millions	December 31, 2023	<b>December 31, 2022</b>
Assets		
Investable assets	18,243	19,540
Reinsurance balances recoverable	957	1,131
Net deferred charge assets	731	658
Other	982	825
Total Assets	20,913	22,154
Liabilities		
Losses and loss adjustment expenses	12,359	13,007
Future policyholder benefits	_	821
Defendant asbestos and environmental liabilities	567	607
Debt obligations	1,831	1,829
Other	508	562
Total Liabilities	15,265	16,826
Redeemable noncontrolling interests ("RNCI")	_	168
Shareholders' Equity		
Ordinary shareholders' equity	5,025	4,464
Series D & E preferred shares	510	510
Noncontrolling interests	113	186
Total Shareholders' Equity	5,648	5,160
Total Liabilities, RNCI & Shareholders' Equity	\$ 20,913	\$ 22,154



#### NON-GAAP MEASURE

**Definition Non-GAAP Measure** 

Adjusted run-off liability earnings (%)

Adjusted PPD divided by average adjusted net loss reserves.

Adjusted prior period development (numerator)

Prior period net incurred losses and LAE, adjusted to:

Remove:

-Legacy Underwriting and Assumed Life operations

-amortization of fair value adjustments,

-change in fair value of insurance contracts for which we have elected the fair value option (1).

and

Add:

-the reduction/(increase) in estimates of net ultimate liabilities and reduction in estimated future expenses of our

defendant A&F liabilities.

Adjusted net loss reserves (denominator)

Net losses and LAE, adjusted to:

-Legacy Underwriting and Assumed Life net loss reserves

-current period net loss reserves

-net fair value adjustments associated with the acquisition of companies,

-the fair value adjustments for contracts for which we have elected the fair value option (1) and

-net nominal defendant A&E liability exposures and estimated future expenses.

**Purpose of Non-GAAP Measure over GAAP Measure** 

Calculating the RLE as a percentage of our adjusted average net loss reserves provides a more meaningful and comparable measurement of the impact of our claims management strategies on our loss portfolios across acquisition years and also to our overall financial periods.

We use this measure to evaluate the impact of our claims management strategies because it provides visibility into our ability to settle our claims obligations for amounts less than our initial estimate at the point of acquiring the obligations.

The following components of periodic recurring net incurred losses and LAE and net loss reserves are not considered key components of our claims management performance for the following reasons:

- Prior to the settlement of the contractual arrangements, the results of our Legacy Underwriting segment were economically transferred to a third party primarily through use of reinsurance and a Capacity Lease Agreement<sup>(2)</sup>; as such, the results were not a relevant contribution to Adjusted RLE, which is designed to analyze the impact of our claims management
- The results of our Assumed Life segment relate only to our prior exposure to active property catastrophe business: as this business was not in run-off, the results were not a relevant contribution to Adjusted RLE:
- · The change in fair value of insurance contracts for which we have elected the fair value option<sup>(1)</sup> has been removed to support comparability between the two acquisition years for which we elected the fair value option in reserves assumed and the acquisition years for which we did not make this election (specifically, this election was only made in the 2017 and 2018 acquisition years and the election of such option is irrevocable); and
- The amortization of fair value adjustments are non-cash charges that obscure our trends on a consistent basis.

We include our performance in managing claims and estimated future expenses on our defendant A&E liabilities because such performance is relevant to assessing our claims management strategies even though such liabilities are not included within the loss reserves.

We use this measure to assess the performance of our claim strategies and part of the performance assessment of our past acquisitions.



Comprises the discount rate and risk margin components.

The reinsurance contractual arrangements (including the Capacity Lease Agreement) were settled during the second quarter of 2023. As a result of the settlement, we do not expect to record any transactions in the Legacy Underwriting segment in 2023.

## **NON-GAAP MEASURE**

Non-GAAP Measure	Definition	Purpose of Non-GAAP Measure over GAAP Measure
Adjusted return on equity (%)	Adjusted operating income (loss) attributable to Enstar ordinary shareholders divided by adjusted opening Enstar ordinary shareholder's equity	Calculating the operating income (loss) as a percentage of our adjusted opening Enstar ordinary shareholders' equity provides a more consistent measure of the performance of our business by enabling comparison between the financial periods presented.
Adjusted operating income (loss) attributable to Enstar ordinary shareholders (numerator)	Net earnings (loss) attributable to Enstar ordinary shareholders, adjusted for: -net realized and unrealized (gains) losses on fixed maturities and funds held-directly managed, -change in fair value of insurance contracts for which we have elected the fair value option (1), -amortization of fair value adjustments, -net gain/loss on purchase and sales of subsidiaries (if any), -net earnings from discontinued operations (if any), -tax effects of adjustments, and -adjustments attributable to noncontrolling interests	<ul> <li>We eliminate the impact of net realized and unrealized (gains) losses on fixed maturities and funds-held directly managed and the change in fair value of insurance contracts for which we have elected the fair value option, as:</li> <li>we typically hold most of our fixed maturities until the earlier of maturity or the time that they are used to fund any settlement of related liabilities which are generally recorded at cost; and</li> <li>removing the fair value option improves comparability since there are limited acquisition years for which we elected the fair value option.</li> <li>Therefore, we believe that excluding their impact on our earnings improves comparability of our core operational performance across periods.</li> </ul>
Adjusted opening Enstar ordinary shareholders' equity (denominator)	Opening Enstar ordinary shareholders' equity, less: -net unrealized gains (losses) on fixed maturities and funds held-directly managed, -fair value of insurance contracts for which we have elected the fair value option (1), -fair value adjustments, and -net assets of held for sale or disposed subsidiaries classified as discontinued operations (if any)	We include fair value adjustments as non-GAAP adjustments to the adjusted operating income (loss) attributable to Enstar ordinary shareholders as they are non-cash charges that are not reflective of the impact of our claims management strategies on our loss portfolios.  We eliminate the net gain (loss) on the purchase and sales of subsidiaries and net earnings from discontinued operations, as these items are not indicative of our ongoing operations.  We use this non-GAAP measure in our incentive compensation program.
Adjusted total investment return (%)	Adjusted total investment return (dollars) recognized in earnings for the applicable period divided by period average adjusted total investable assets.	Provides a key measure of the return generated on the capital held in the business and is reflective of our investment strategy.
Adjusted total investment return (\$) (numerator)	Total investment return (dollars), adjusted for: -net realized and unrealized (gains) losses on fixed maturities and funds held-directly managed; and -unrealized (gains) losses on fixed maturities, AFS included within OCI, net of reclassification adjustments and excluding foreign exchange.	Provides a consistent measure of investment returns as a percentage of all assets generating investment returns.  We adjust our investment returns to eliminate the impact of the change in fair value of fixed maturities (both credit spreads and interest rates), as we typically hold most of these investments until the earlier of maturity or used to fund any settlement of related liabilities which are generally recorded at cost.
Adjusted average aggregate total investable assets (denominator)	Total average investable assets, adjusted for: -net unrealized (gains) losses on fixed maturities, AFS included within AOCI -net unrealized (gains) losses on fixed maturities, trading	



# RECONCILIATION TO ADJUSTED RUN-OFF LIABILITY EARNINGS – 2023 AND 2022

	Year Ended					Year Ended			
	December 31, 2	023	Decembe	er 31, 2023	Decemb	er 31, 2022	Decemb	per 31, 2023	December 31, 2023
	RLE / PPD		Net loss reserves		Net los	s reserves	Average net loss reserves		RLE %
PPD/net loss reserves/RLE %	\$	131	\$	11,585	\$	12,011	\$	11,798	1.1 %
Non-GAAP adjustments for expenses (income):									
Net loss reserves incurred in the current period		_		(30)		_		(15)	
Legacy Underwriting		_		_		(139)		(69)	
Amortization of fair value adjustments / Net fair value adjustments associated with the acquisition of companies		17		107		124		116	
Changes in fair value - fair value option / Net fair value adjustments for contracts for which we have elected the fair value option $^{(1)}$		78		246		294		270	
Change in estimate of net ultimate liabilities - defendant A&E / Net nominal defendant A&E liabilities		(1)		527		572		550	
Reduction in estimated future expenses - defendant A&E / Estimated future expenses - defendant A&E		2		33		35		34	
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE %*	\$	227	\$	12,468	\$	12,897	\$	12,684	1.8 %
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	Year En	ded -				Year Ended			
	December 3	1, 2022	December	r 31, 2022	Decembe	er 31, 2021	Decembe	er 31, 2022	December 31, 2022
	RLE / PPD		Net loss reserves		Net loss	reserves		e net loss erves	RLE %
PPD/net loss reserves/RLE %	\$	756	\$	12,011	\$	11,926	\$	11,969	6.3 %
Non-GAAP adjustments for expenses (income):									
Net loss reserves incurred in the current period		_		(45)		_		(23)	
Assumed Life		(55)		_		(181)		(91)	
Legacy Underwriting		3		(135)		(153)		(144)	
Amortization of fair value adjustments / Net fair value adjustments associated with the acquisition of companies		(18)		124		106		115	
Changes in fair value - fair value option / Net fair value adjustments for contracts for which we have elected the fair value option (1)		(200)		294		107		201	
Change in estimate of net ultimate liabilities - defendant A&E / Net nominal defendant A&E liabilities		2		572		573		573	
Reduction in estimated future expenses - defendant A&E / Estimated future expenses - defendant A&E		1		35		37		37	
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE %*	\$	489	\$	12,856	\$	12,415	\$	12,637	3.9 %



<sup>(1)</sup> Comprises the discount rate and risk margin components.

<sup>\*</sup> Non-GAAP financial measure.

# RECONCILIATION TO ADJUSTED RUN-OFF LIABILITY EARNINGS – 2021 AND 2020

	Year E	Ended		Year Ended					
	Decembe	r 31, 2021	Decembe	r 31, 2021	December	31, 2020	Decembe	r 31, 2021	December 31, 2021
	RLE	PPD	Net loss	reserves	Net loss r	eserves		net loss rves	Annualized RLE %
				(ir	n millions of U.S.	dollars)			_
PPD/net loss reserves/RLE %	\$	403	\$	11,926	\$	8,763	\$	10,344	3.9 %
Non-GAAP adjustments for expenses (income):									
Net loss reserves incurred in the current period		_		(143)		_		(72)	
Assumed Life		_		(179)		_		(90)	
Legacy Underwriting		(6)		(140)		(955)		(548)	
Amortization of fair value adjustments / Net fair value adjustments associated with the acquisition of companies		16		106		128		117	
Changes in fair value - fair value option / Net fair value adjustments for contracts for which we have elected the fair value option (1)		(75)		107		33		70	
Change in estimate of net ultimate liabilities - defendant A&E / Net nominal defendant A&E liabilities		38		573		615		594	
Reduction in estimated future expenses - defendant A&E / Estimated future expenses - defendant A&E		5		37		43		40	
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE %*	\$	381	\$	12,287	\$	8,627	\$	10,455	3.6 %
	Year E	Ended			As of				Year Ended

	Ye	ear Ended		Year Ended									
	Decer	nber 31, 2020	Decemb	er 31, 2020	Decembe	r 31, 2019	December	31, 2020	December 31, 2020				
	R	LE / PPD	Net los	s reserves	Net loss	reserves	Average r		RLE %				
		(in millions of U.S. dollars)											
PPD/net loss reserves/RLE %	\$	32	\$	8,763	\$	7,941	\$	8,352	0.4 %				
Non-GAAP adjustments for expenses (income):													
Net loss reserves incurred in the current period		_		(273)		_		(137)					
Legacy Underwriting		(4)		(702)		(1,184)		(943)					
Amortization of fair value adjustments / Net fair value adjustments associated with acquisition of companies	the	28		128		152		140					
Changes in fair value - fair value option / Net fair value adjustments for contracts fo which we have elected the fair value option (1)	r	119		33		130		82					
Change in estimate of net ultimate liabilities - defendant A&E / Net nominal defenda A&E liabilities	ant	103		615		561		588					
Reduction in estimated future expenses - defendant A&E / Estimated future expensed defendant A&E	ses -	9		43		52		48					
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE %*	\$	287	\$	8,607	\$	7,652	\$	8,129	3.5 %				



<sup>\*</sup> Non-GAAP financial measure.



# RECONCILIATION TO ADJUSTED RUN-OFF LIABILITY EARNINGS – 2019

2013	Year E	nded		Year Ended					
	December	31, 2019	December 3	31, 2019	December	31, 2018	December :	31, 2019	December 31, 2019
	RLE /	PPD	Net loss re	serves	Net loss re	serves (2)	Average n reserve		RLE %
				(i	in millions of U.S.	dollars)			
PPD/net loss reserves/RLE %	\$	4	\$	7,941	\$	7,341	\$	7,641	0.1 %
Non-GAAP adjustments for expenses (income):									
Net loss reserves incurred in the current period		_		(401)		_		(201)	
Legacy Underwriting		106		(842)		(1,162)		(1,002)	
Amortization of fair value adjustments / Net fair value adjustments associated with the acquisition of companies		51		152		199		176	
Changes in fair value - fair value option / Net fair value adjustments for contracts for which we have elected the fair value option (1)		117		130		244		187	
Change in estimate of net ultimate liabilities - defendant A&E / Net nominal defendant A&E liabilities		4		561		84		323	
Reduction in estimated future expenses - defendant A&E / Estimated future expenses - defendant A&E		3		52		20		36	
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE %*	\$	285	\$	7,593	\$	6,726	\$	7,160	4.0 %

<sup>(1)</sup> Comprises the discount rate and risk margin components.



<sup>(2)</sup> The 2018 balance sheet has not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

<sup>\*</sup> Non-GAAP financial measure.

# CALCULATION OF 2022 5-YEAR WEIGHTED AVERAGE RLE AND ADJUSTED RLE

Adjusted

		Average Net				average net		
Year	PPD / RLE	Loss Reserves	RLE %	Weight <sup>(1)</sup>	Adjusted PPD / RLE*	loss reserves	Adjusted RLE*	Weight <sup>(2)</sup>
2018	223	6,435	3.5%	14.4%	375	5,847	6.4%	13.2%
2019	4	7,641	0.1%	17.1%	285	7,160	4.0%	16.2%
2020	32	8,352	0.4%	18.7%	287	8,129	3.5%	18.4%
2021	403	10,344	3.9%	23.1%	381	10,455	3.6%	23.6%
2022	756	11,969	6.3%	26.8%	489	12,636	3.9%	28.6%
Wtd Avg			3.2%				4.1%	

<sup>(1)</sup> based on relative Average Net Loss Reserves.



<sup>(2)</sup> based on relative Adjusted Average Net Loss Reserves.

<sup>\*</sup>Non-GAAP measure.

# RECONCILIATION TO ADJUSTED RETURN ON EQUITY—2023, 2022 AND 2021

								Yea	ar Ended					
	December 31, 2023					December 31, 2022					December 31, 2021			
		income oss) <sup>(1)</sup>	Opening equity <sup>(1)(2)</sup>		(Adj) ROE	_'	Net income (loss) <sup>(1)</sup>		Opening equity <sup>(1)</sup>	(Adj) ROE	Net earnings (loss) <sup>(1)</sup>	Opening equity <sup>(1)</sup>		(Adj) ROE
Net income (loss)/Opening equity/ROE (1)	\$	1,082	\$	4,464	24.2 %	\$	(906)	\$	5,813	(15.6) %	\$ 502	\$	6,326	7.9 %
Non-GAAP adjustments for loss (gains):														
Net realized losses on fixed maturities, AFS $^{(3)}/$ Net unrealized losses on fixed maturities, AFS $^{(4)}$		65		647			111		36		4		(82)	
Net unrealized losses on fixed maturities, trading $^{(3)}$ / Net unrealized losses on fixed maturities, trading $^{(4)}$		(84)		400			503		(134)		144		(384)	
Net unrealized losses on funds held - directly managed (3) / Net unrealized losses on funds held - directly managed (4)		(47)		780			567		9		62		(94)	
Change in fair value of insurance contracts for which we have elected the fair value option / Fair value of insurance contracts for which we have elected the fair value option (5)		78		(294)			(200)		(107)		(75)		(33)	
Amortization of fair value adjustments / Fair value adjustments		17		(124)			(18)		(106)		16		(128)	
Net gain on purchase and sales of subsidiaries		_		_			_		_		(73)		_	
Tax effects of adjustments (6)		(7)		_			(7)		_		(21)		_	
Adjustments attributable to noncontrolling interests (7)		(2)		_			(111)		_		6		_	
Adjusted net income (loss)/Adjusted opening equity/Adjusted ROE*	\$	1,102	\$	5,873	18.8 %	\$	(61)	\$	5,511	(1.1) %	\$ 565	\$	5,605	10.1 %



<sup>1)</sup> Net income (loss) comprises net income (loss) attributable to Enstar ordinary shareholders, prior to any non-GAAP adjustments. Opening equity comprises Enstar ordinary shareholders' equity, which is calculated as opening Enstar shareholders' equity less preferred shares (\$510 million), prior to any non-GAAP adjustments.

<sup>(2)</sup> Enstar ordinary shareholders' equity as of December 31, 2022 has been retrospectively adjusted for the impact of adopting ASU 2018-12.

<sup>(3)</sup> Net realized gains (losses) on fixed maturities, AFS are included in net realized gains (losses) in our consolidated statements of operations. Net unrealized gains (losses) on fixed maturities, trading and funds held - directly managed are included in net unrealized gains (losses) in our consolidated statements of operations.

<sup>(4)</sup> Our fixed maturities are held directly on our balance sheet and also within the "Funds held" balance.

<sup>(5)</sup> Comprises the discount rate and risk margin components.

<sup>(6)</sup> Represents an aggregation of the tax expense or benefit associated with the specific country to which the pre-tax adjustment relates, calculated at the applicable jurisdictional tax rate.

<sup>(7)</sup> Represents the impact of the adjustments on the net income (loss) attributable to noncontrolling interests associated with the specific subsidiaries to which the adjustments relate.

<sup>\*</sup>Non-GAAP measure.

### **RECONCILIATION TO ADJUSTED RETURN ON EQUITY - 2020 AND 2019**

	Year Ended					
-	December 31, 2020			December 31, 2019		
	Net income (loss) <sup>(1)</sup>	Opening Equity	(Adj) ROE	Net income (loss) <sup>(1)</sup>	Opening Equity	(Adj) ROE
Net income (loss)/Opening equity/ROE (1)	\$ 1,723	\$ 4,490	38.4 %	\$ 906	\$ 3,546	25.5 %
Non-GAAP adjustments for loss (gains):						
Net realized losses (gains) on fixed maturities, AFS $^{(2)}$ / Net unrealized losses (gains) on fixed maturities, AFS $^{(3)}$	(18)	_		(4)	(1)	
Net unrealized (gains) losses on fixed maturities, trading (2) / Net unrealized losses (gains) on fixed maturities, trading (3)	(228)	(229)		(423)	187	
Net unrealized (gains) losses on funds held - directly managed $^{(2)}$ / Net unrealized losses (gains) on funds held - directly managed $^{(3)}$	(60)	(48)		(89)	41	
Change in fair value of insurance contracts for which we have elected the fair value option / Fair value of insurance contracts for which we have elected the fair value option (4)	119	(130)		117	(244)	
Amortization of fair value adjustments / Fair value adjustments	27	(152)		51	(199)	
Net gain on purchase and sales of subsidiaries	(3)	_		_	_	
Net earnings from discontinued operations / Net assets of entities classified as held for sale and discontinued operations	(16)	(266)		(7)	(210)	
Tax effects of adjustments (5)	23	_		36	_	
Adjustments attributable to noncontrolling interests (6)	13	109		15	86	
Adjusted net income (loss)/Adjusted opening equity/Adjusted ROE*	\$ 1,580	\$ 3,774	41.9 %	\$ 602	\$ 3,206	18.8 %

<sup>(1)</sup> Net income (loss) comprises net income (loss) attributable to Enstar ordinary shareholders, prior to any non-GAAP adjustments. Opening equity comprises Enstar ordinary shareholders' equity, which is calculated as opening Enstar shareholders' equity less preferred shares (\$510 million), prior to any non-GAAP adjustments.

<sup>\*</sup> Non-GAAP financial measure.



<sup>(2)</sup> Net realized gains (losses) on fixed maturities, AFS are included in net realized gains (losses) in our consolidated statements of operations. Net unrealized gains (losses) on fixed maturities, trading and funds held - directly managed are included in net unrealized gains (losses) in our consolidated statements of operations.

<sup>(3)</sup> Our fixed maturities are held directly on our balance sheet and also within the "Funds held" balance.

<sup>(4)</sup> Comprises the discount rate and risk margin components.

<sup>(5)</sup> Represents an aggregation of the tax expense or benefit associated with the specific country to which the pre-tax adjustment relates, calculated at the applicable jurisdictional tax rate.

<sup>(6)</sup> Represents the impact of the adjustments on the net income (loss) attributable to noncontrolling interest associated with the specific subsidiaries to which the adjustments relate.

<sup>(7)</sup> The 2018 balance sheet has not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

## RECONCILIATION TO ADJUSTED TOTAL INVESTMENT RETURN

		2023
Net investment income	\$	647
Net realized (losses) gains		(65)
Net unrealized gains (losses)		528
(Losses) income from equity method investments		13
Other comprehensive income:		
Unrealized gains (losses) on fixed maturities, AFS, net of reclassification adjustments excluding foreign exchange		222
TIR (\$)	\$	1,345
Non-GAAP adjustments:		
Net unrealized (gains) losses on fixed maturities, trading and funds held-directly managed		(66)
Unrealized (gains) losses on fixed maturities, AFS, net of reclassification adjustments excluding foreign exchange		(222)
Adjusted TIR (\$)*	\$	1,057
Total investments		17,413
Cash and cash equivalents, including restricted cash and cash equivalents		830
Total investable assets	\$	18,243
Average aggregate invested assets, at fair value (1)	\$	18,607
Annualized TIR % (2)		7.2 %
Non-GAAP adjustment:		
Net unrealized losses (gains) on fixed maturities, AFS included within AOCI and net unrealized losses on fixed maturities, trading and funds held - directly managed		725
Adjusted investable assets*	\$	18,968
Adjusted average aggregate invested assets, at fair value* (3)	<u>*</u>	19,769
Annualized adjusted TIR %* (4)	Ψ	5.3 %
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<sup>(1)</sup> This amount is a five period average of the total investable assets for the year ended December 31, 2023, as presented above, and is comprised of amounts disclosed in our quarterly and annual U.S. GAAP consolidated financial statements.



Year Ended December 31,

<sup>(2)</sup> Annualized TIR % is calculated by dividing the annualized TIR (\$) by average aggregate invested assets, at fair value.

<sup>(3)</sup> This amount is a five period average of the adjusted investable assets\* for the year ended December 31, 2023, as presented above.

<sup>(4)</sup> Annualized adjusted TIR %\* is calculated by dividing the annualized adjusted TIR\* (\$) by adjusted average aggregate invested assets, at fair value\*.

<sup>\*</sup>Non-GAAP measure.