

**ENSTAR GROUP LIMITED** 

AIFA March 2022



#### **DISCLAIMER**

#### **Cautionary Statement**

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements include statements regarding the intent, belief or current expectations of Enstar and its management team regarding Enstar's future plans and view of long-term run-oof liability earnings, total investment return and annual return on equity. Investors are cautioned that any such forward-looking statements speak only as of the date they are made, are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those projected in the forward-looking statements as a result of various factors. Specifically, actual annual return on equity over the long-term may differ materially from Enstar's expectations as a result of factors that include Enstar's ability to generate run-off liability earnings, the total return of Enstar's investment portfolio, and other risk and uncertainties that may not be within Enstar's control. Important risk factors regarding Enstar can be found under the heading "Risk Factors" in our Form 10-K for the year ended December 31, 2021 and are incorporated herein by reference. Furthermore, Enstar undertakes no obligation to update any written or oral forward-looking statements or publicly announce any updates or revisions to any of the forward-looking statements contained herein, to reflect any change in its expectations with regard thereto or any change in events, conditions, circumstances or assumptions underlying such statements, except as required by law.

#### **Non-GAAP Financial Measures**

In addition to our key financial measures presented in accordance with GAAP, this presentation includes other non-GAAP financial measures that we use to manage our business, compare our performance against prior periods and against our peers, and as performance measures in our incentive compensation programs.

These non-GAAP financial measures provide an additional view of our operational performance over the long-term and allow investors the opportunity to analyze our results in a way that is more aligned with the manner in which our management measures our underlying performance.

The presentation of these non-GAAP financial measures, which may be defined and calculated differently by other companies, is used to enhance the understanding of certain aspects of our financial performance. It is not meant to be considered in isolation, superior to, or as a substitute for the directly comparable financial measures prepared in accordance with GAAP. Refer to pages 22 to 30 for further details regarding our non-GAAP measures and reconciliations of each of these measures to the most directly comparable GAAP measure.



### **PRESENTERS**



Dominic Silvester CEO & Co-founder



Orla Gregory
Chief Operating
Officer & Acting Chief
Financial Officer



**Matthew Kirk Group Treasurer** 

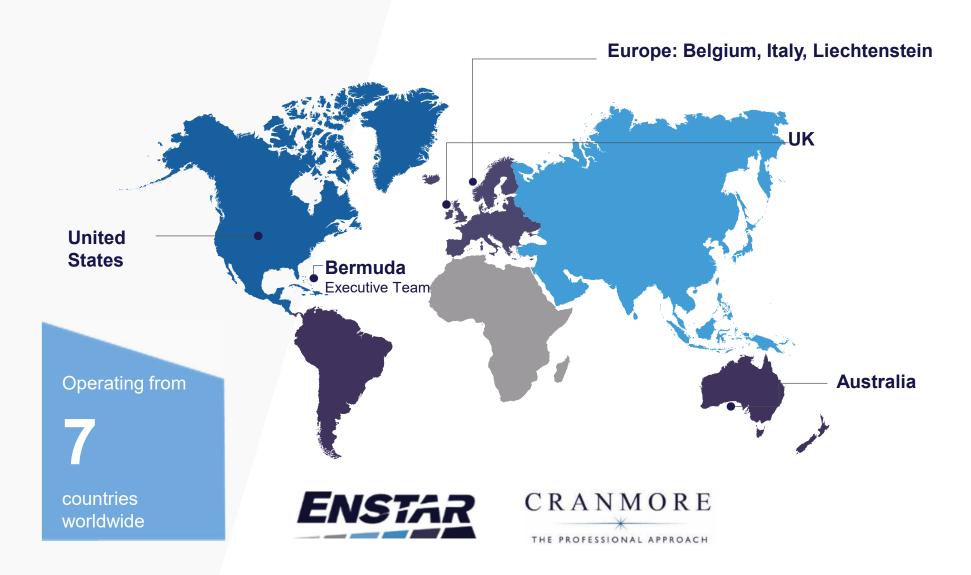


David Ni EVP & Head of M&A



#### **GLOBAL PROVIDER OF RUN-OFF SOLUTIONS**

Operating across the world's major insurance hubs, Enstar provides capital solutions to our partners while creating shareholder value

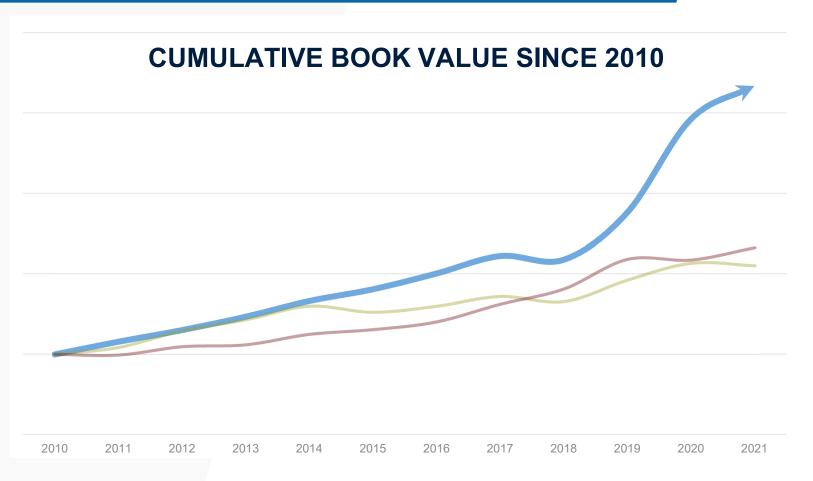




### HISTORY AND TRACK RECORD

#### 27+ year history operating in run-off space

#### 110+ total acquisitive transactions completed to date



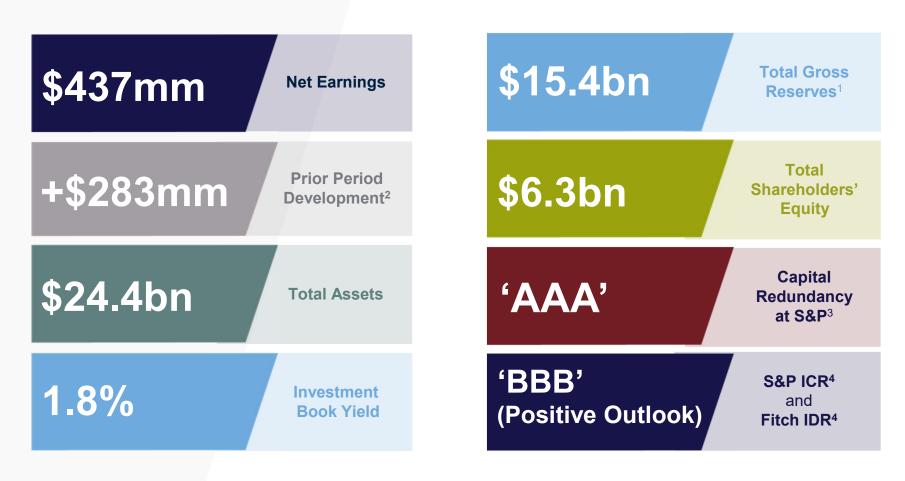
14% ESGR Annualized Growth

8%
NASDAQ Insurance
Annualized Growth

**7%**S&P 500 Insurance
Annualized Growth

### FINANCIAL HIGHLIGHTS AS OF 2021 YEAR END

Enstar is a leading global insurance group that offers innovative capital release solutions through our network of group companies



- 1. Includes losses and loss adjustment expenses, future policyholder benefits, defendant asbestos and environmental liabilities.
- 2. Defined as changes to loss estimates recognized in the current calendar year that relate to loss reserves established in previous calendar years..
- 3. Source: Standard & Poor's full analysis on Enstar Group Ltd. dated 07/30/2021.
- 4. Credit ratings are provided by third parties, Standard & Poor's and Fitch Ratings, and are subject to certain limitations and disclaimers. For information on these ratings. Refer to the rating agencies' websites and other publications.

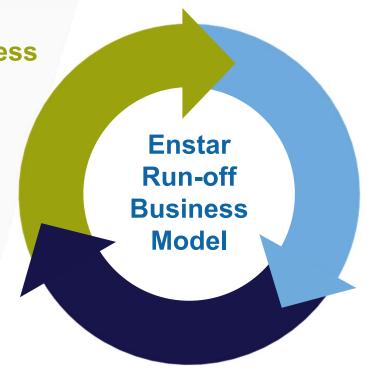


#### **ECONOMIC MODEL**

Recycling capital through business operating cycle, creating a strong source of book value growth and internal financing

**Acquire New Business** 

Leveraging our **industry relations** and **position** to source new business opportunities



## Manage Liabilities and Investments

Applying our claims management strategies to generate run-off liability earnings and manage investments to obtain attractive risk adjusted returns

### **Redeploy Capital**

Reduce capital requirements as claims are settled; any excess may be redeployed in the business



### **INCOME STREAMS**

Our business of supplying capital release solutions generates two drivers of Return on Equity





## **RUN-OFF LIABILITY EARNINGS ("RLE")**

Effective claims management & commutation capabilities to settle liabilities, release capital, and drive ROE





- RLE is prior period development as a percentage of average Net Loss Reserves ("NLR")
- Adjusted RLE¹ includes the management of defendant liabilities but excludes certain accounting adjustments
- Future impact to RLE:
  - Continuing disciplined claims management expertise
  - Seasoning of ADCs
  - Reviewing capital optimization initiatives with a focus on improving yield by addressing older liabilities where significant RLE already achieved

<sup>1.</sup> Non-GAAP financial measure, refer to pages 22 to 30 for explanatory notes and a reconciliation to the most directly comparable GAAP measure.



## **TOTAL INVESTMENT RETURN ("TIR")**

## Measures recognized rate of return on our investments, realized and unrealized





- TIR is a function of total investable assets
- Fixed maturity investments support payment of policyholder liabilities
- Risk assets offer increased potential returns; benefit from scalability
- Medium to long-term view of performance
- Future impact to TIR:
  - Deploying proceeds from hedge fund redemption into diversified risk assets
  - Managing the rising interest rate environment

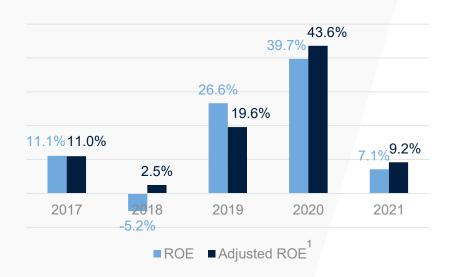
<sup>2.</sup> Excludes net realized and unrealized gains and losses on fixed maturity investments and funds held-directly managed

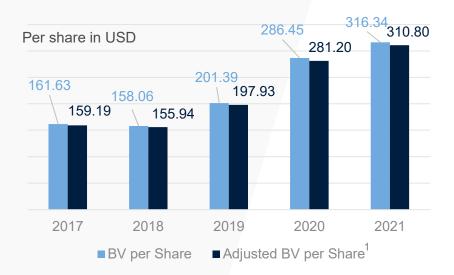


<sup>1.</sup> Non-GAAP financial measure, refer to pages 22 to 30 for explanatory notes and a reconciliation to the most directly comparable GAAP measure.

## **RETURN ON EQUITY ("ROE")**

#### **Driven by Run-off Liability Earnings and Total Investment Return**





- 5yr average ROE was 15.9%
- 5yr average adjusted ROE¹, which removes net realized and unrealized gains and losses on fixed maturity investments and other accounting adjustments, was 17.2%
- Achieved growth in Book Value per Share
- Outlook:
  - Medium to long-term view of performance
  - Targeting long-term annual ROE low to mid double digits<sup>2</sup>

<sup>1.</sup> Non-GAAP financial measure, refer to pages 22 to 30 for explanatory notes and a reconciliation to the most directly comparable GAAP measure.

<sup>2.</sup> Our ability to target long-term annual ROE within the stated range is subject to risks and uncertainties. For additional information, refer to the cautionary statement on slide 2 of this presentation.

Note: Enstar's evaluation of financial exposure to the Ukrainian conflict is ongoing. However, management does not expect a material impact either to the insurance or investments portfolios.

## **NON-LIFE RUN-OFF MARKET**

### A large and growing market



Source: Global Insurance Run-Off Survey 2021 performed by PwC, IRLA, and AIRROC.



### **PIPELINE OF TRANSACTIONS**

Healthy transaction pipeline with each opportunity diligently analyzed to drive value for shareholders



Data from January 2020 - February 2022

<sup>1.</sup> Consists of gross reserves and defendant A&E liabilities, including \$2.4bn of incremental reserves assumed under the announced Aspen LPT transaction which is expected to close in the second quarter of 2022. Excludes gross reserves and Future Policyholder Benefits acquired as a result of purchase of Enhanzed Re.



#### **CAPACITY FOR M&A**

#### Strong position provides capacity to execute additional transactions



#### **Liquidity at 12/31/2021**

- \$2.1bn of cash and cash equivalents
- \$600m of unused revolving credit facility capacity



#### **Capital and Leverage**

- 21.7% financial leverage at 12/31/21; below 25% 30% target
- Over 5-years, BSCR (solvency) year end range 170% 204%; above BMA BSCR minimum targets



#### Ratings<sup>1</sup>

BBB with positive outlook by both S&P (ICR) and Fitch (IDR)



#### Capacity

• Entered into agreement with Aspen in January 2022 to assume \$3.1bn<sup>2</sup> of net loss reserves; significant capacity remains for additional M&A



<sup>1.</sup> Credit ratings are provided by third parties, Standard & Poor's and Fitch Ratings, and are subject to certain limitations and disclaimers. For information on these ratings. Refer to the rating agencies' websites and other publications.

<sup>2. \$2.4</sup>bn incremental net loss reserves in excess of existing \$0.7bn ADC

## **COMPETITION**

#### Enstar has the credentials to create value for shareholders

		Run-off	Focused		Diversified Business					
	ENSTAR	Catalina	Riverstone	Marco	Swiss Re	NICO				
Longevity (>20yrs in Operation)	<b>⊗</b>	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$				
Presence in Global Run- off Markets	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\bigcirc$				
Experience in All Types of Run-off Transactions	$\Theta$	$\otimes$	$\otimes$	$\otimes$	$\otimes$					
Publicly Traded	8	$\otimes$	$\otimes$	$\otimes$	$\bigotimes$	$\bigotimes$				
Deals Announced / Completed Since Inception	113	32	>22	4	N.A. <sup>1</sup>	N.A. <sup>1</sup>				
Shareholders Equity (\$ Billions)	6.3	1.4	0.8	$0.6^{2}$	23.7	237.6				

<sup>1.</sup> Not Available

<sup>2.</sup> Committed



#### LEADERSHIP TEAM

#### Well positioned for future success



**Dominic Silvester CEO & Co-founder** 

Years at Enstar: 29 **Industry Experience:** 30+ years

Age: 61



Paul Brockman **Chief Claims Officer** 

Years at Enstar: 10 **Industry Experience:** 25+ years

Age: 49



**Matthew Kirk Group Treasurer** 

Years at Enstar: 2 **Industry Experience:** 25+ years

Age: 48



Seema Thaper **Group Chief Risk Officer** 

Years at Enstar: 2 **Industry Experience:** 19 years

Average Industry Experience:

Age: 41



Paul O'Shea President, Co-founder

Years at Enstar: 27 Industry Experience: 30+ years

Age: 63



Orla Gregory COO & Acting CFO

Years at Enstar: 19 Industry Experience: 25+ years

Age: 47



Nazar Alobaidat **Chief Investment** Officer

Years at Enstar: 6 Industry Experience: 20+ years

Age: 43



**Audrey Taranto General Counsel** 

Years at Enstar: 10 Industry Experience: 10+ years

Age: 41



**Michael Murphy Chief Accounting** Officer & Deputy CFO

Years at Enstar: <1 Industry Experience: 30+ years

Age: 54

**Deputy COO** 



**David Ni** EVP & Head of M&A

Years at Enstar: 2 **Industry Experience:** 15 years

Age: 37



**Theo Wilkes Group Controller** 

Years at Enstar: 12 Industry Experience: 24 years

Age: 46



22 years

Age: 37

15 years

Collective Industry Experience:

268+ years



## **Environmental, Social and Governance ("ESG")**

Current initiatives and future accomplishments will benefit the global community and are a positive investment in our long-term value.



#### **Environmental**

- Group Task Force on Climate-related Financial Disclosures Report in 1Q 2022.
- Embedded climate change PRA requirements, including climate change scenario analysis.
- Initiated 2022 project to monitor Greenhouse Gas emissions of Enstar's Operations.
- Enhanced M&A due diligence framework to incorporate impact of climate risk on new portfolios being acquired.



#### **Social**

- New 'Sustainability' page on Enstar's website.
- · Series of initiatives conducted:
  - Employee Wellness Survey, DE&I Survey, mental health awareness training, and unconscious bias training.
- Contributed to charities aligned with our values.



Governance

- EGL Board ESG focus areas: Investments, Climate Change, and Human Capital.
- Governance structures implemented.
- Group Sustainability Accounting Standards Board Report in 1Q 2022.
- ESG considerations in EGL's Investment Policy, fund manager monitoring process, and ERM Framework.
- Board ESG training.

**Sustainability Report Expected in 1Q 2022** 



### **KEY HIGHLIGHTS**

## Leading global insurance group with a proven track record in continuously acquiring and sourcing run-off business

## Leading Global Insurance Group



Premier Acquirer and Manager of Run-Off Insurance Blocks



**Well Positioned for the Future** 



- 27+ year history
- Over 110 companies and portfolios of business acquired since inception
- Total assets of \$24.4bn and total shareholders' equity of \$6.3bn as of Dec. 31, 2021
- Steady increase in run-off assets over life of the company
- S&P ICR: BBB (Positive)1
- Fitch IDR: BBB (Positive)1

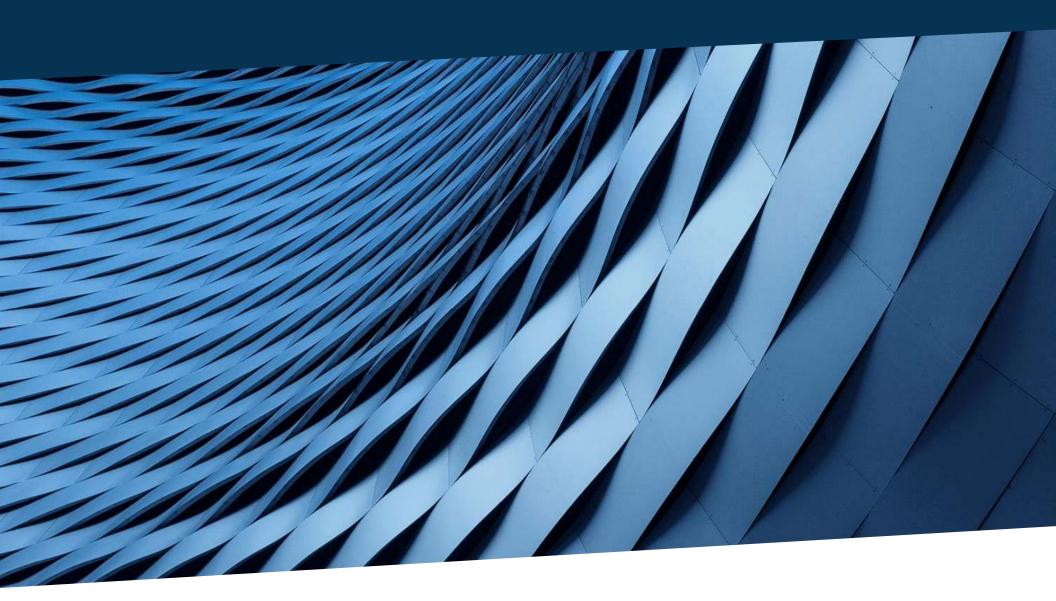
- Geographically diversified (both within the U.S. and internationally)
- Well positioned for profitability across insurance cycles
- Disciplined approach to buying businesses
- Institutionalized processes for the lifetime of run-off blocks (acquisition to value extraction)
- Diversified mix of innovative risk transfer solutions

- Seasoned executive team and depth throughout senior leadership
- Making progress on key ESG initiatives
- Redeploying hedge fund gains into risk assets
- Reviewing capital optimizing initiatives
- Capacity and healthy pipeline for new transaction
- Competitive advantage to deliver value for shareholders

1. Credit ratings are provided by third parties, Standard & Poor's and Fitch Ratings, and are subject to certain limitations and disclaimers. For information on these ratings. Refer to the rating agencies' websites and other publications.



## **APPENDIX**





## **FINANCIAL DATA**

#### **Summary Income Statement**

\$ millions	Year Ended December 31, 2021	Year Ended December 31, 2020
Net premiums earned	\$245	\$572
Net investment income and net realized and unrealized gains	429	1,945
Other income	42	140
Net gain on purchase or sales of subsidiaries	73	3
Net incurred losses and LAE	111	(416)
Policyholder benefit expenses	3	
Acquisition costs	(57)	(171)
Interest expense	(69)	(59)
General and administrative and net foreign exchange	(355)	(518)
Income tax	(27)	(24)
Earnings from equity method investments	93	239
Net earnings from continuing operations	488	1,711
Net earnings from discontinuing operations, net of income tax expense		16
Net earnings	488	1,727
Net (earnings) loss attributable to non-controlling interest	(15)	28
Dividends on preferred shares	(36)	(36)
Net earnings attributable to Enstar ordinary shareholders	\$437	\$1,719



## **FINANCIAL DATA**

#### **Summary Balance Sheet**

\$ millions	<b>December 31, 2021</b>	<b>December 31, 2020</b>
Assets		
Investable assets	\$21,708	\$17,266
Reinsurance balances recoverable	1,517	2,089
Insurance balances recoverable	213	250
Other	991	2,022
Total Assets	24,429	21,627
Liabilities		
Losses and loss adjustment expense	13,258	10,593
Future policyholder benefits	1,502	
Defendant asbestos and environmental liabilities	638	706
Debt obligations	1,691	1,373
Other	835	1,902
Total Liabilities	17,924	14,574
Redeemable noncontrolling interest ("RNCI")	179	365
Shareholders' Equity		
Ordinary shareholders' equity	5,586	6,164
Series D & E preferred shares	510	510
Non-controlling interest	230	14
Total Shareholders' Equity	6,326	6,688
Total Liabilities, RNCI & Shareholders' Equity	\$24,429	\$21,627



## **Non-GAAP Measures**

Non-GAAP Measure	Definition	Purpose of Non-GAAP Measure over GAAP Measure
Adjusted book value per ordinary share	Total Enstar ordinary shareholders' equity, adjusted to add: -proceeds from assumed exercise of warrants  Divided by  Number of ordinary shares outstanding, adjusted for: -shares issued from assumed exercise of warrants, -the ultimate effect of any dilutive securities on the number of ordinary shares outstanding	Increases the number of ordinary shares to reflect the exercise of warrants and equity awards granted but not yet vested as, over the long term, this presents a prudent view of our book value per share.  We use this non-GAAP measure in our annual incentive compensation program.
Adjusted return on equity	Adjusted operating income (loss) attributable to Enstar ordinary shareholders divided by adjusted opening Enstar ordinary shareholder's equity	Although we have historically disclosed adjusted operating income (loss) attributable to Enstar ordinary shareholders, calculating the operating income (loss) as a percentage of our adjusted opening Enstar ordinary shareholders' equity provides a more valuable and
Adjusted operating income (loss) attributable to Enstar ordinary shareholders (numerator)	Net earnings (loss) attributable to Enstar ordinary shareholders, adjusted for: -net realized and unrealized (gains) losses on fixed maturity investments and funds held-directly managed -change in fair value of insurance contracts for which we have elected the fair value option (1) -amortization of fair value adjustments -net gain/loss on purchase and sales of subsidiaries -net earnings from discontinued operations -tax effects of adjustments -adjustments attributable to noncontrolling interest	<ul> <li>consistent measure of the performance of our business, and enhances comparisons to prior periods:</li> <li>by adjusting investment returns for the temporary impact of the change in fair value of fixed maturity securities (both credit spreads and interest rates) which we hold until the earlier of maturity or used to fund any settlement of related liabilities which are generally recorded at cost.</li> <li>by removing the impact of non-cash charges that obscure our trends on a consistent basis.</li> <li>by removing items that are not indicative of our ongoing operations:</li> </ul>
Adjusted opening Enstar ordinary shareholders' equity (denominator)	Opening Enstar ordinary shareholders' equity, less: -unrealized gains (losses) on fixed maturity investments and funds held-directly managed, -fair value of insurance contracts for which we have elected the fair value option (1), -fair value adjustments, and -net assets of held for sale or disposed subsidiaries classified as discontinued operations	We use this non-GAAP measure in our annual incentive compensation program.  We now include the amortization of fair value adjustments as a non-GAAP adjustment to the adjusted operating income (loss) attributable to Enstar ordinary shareholders as it is considered to be a non-cash charge and not indicative of our operating results. Prior periods were restated for this revision.
Adjusted total investment return (%)	Adjusted total investment return (dollars) recognized in earnings for the applicable period divided by period average adjusted total investable assets.	Provides a key measure of the return generated on the capital held in the business and is reflective of our investment strategy.  Provides a consistent measure of investment returns as a percentage of all assets generating investment returns.
Adjusted total investment return (\$) (numerator)  Adjusted average aggregate total investable assets	Total investment return (dollars), adjusted for: -net realized and unrealized (gains) losses on fixed maturity investments and funds held-directly managed  Total average investable assets, adjusted for: -unrealized (gains) losses on fixed maturities, AFS investments included within AOCI -unrealized (gains) losses on fixed maturities, trading instruments	Adjusts investment returns for the temporary impact of the change in fair value of fixed maturity securities (both credit spreads and interest rates) which we hold until the earlier of maturity or used to fund any settlement of related liabilities which are generally recorded at cost.

<sup>(1)</sup> Comprises the discount rate and risk margin components.



## **Non-GAAP Measures (continued)**

Non-GAAP Measure	Definition
Adjusted run-off liability earnings (%)	Adjusted PPD divided by average adjusted net loss reserves
Adjusted prior period development (numerator)	Prior period net incurred losses and LAE, adjusted to: Remove: -Legacy Underwriting and Enhanzed Re operations -the reduction/(increase) in provisions for unallocated LAE (ULAE) -amortization of fair value adjustments, -change in fair value of insurance contracts for which we have elected the fair value option <sup>(1)</sup> , and Add: -the reduction/(increase) in estimates of our defendant A&E ultimate net liabilities.
Adjusted net loss reserves (denominator)	Net losses and LAE, adjusted to: Remove: -Legacy Underwriting and Enhanzed Re net loss reserves -the net ULAE provision -net fair value adjustments associated with the acquisition of companies, -the fair value adjustments for contracts for which we have elected the fair value option (1) and Add: -net nominal defendant asbestos and environmental exposures.

#### **Purpose of Non-GAAP Measure over GAAP Measure**

Calculating the RLE as a percentage of our adjusted average net loss reserves provides a more meaningful measurement of our claims management performance.

We use this measure to evaluate our ability to settle our obligations for amounts less than our initial estimate at the point of acquiring the obligations.

In order to provide a complete and consistent picture of our claims performance, we combine the reduction (increase) in estimates of prior period net ultimate losses relating to our Run-off segment with the amortization of deferred charge assets, both of which are included in net incurred losses and LAE and have an inverse effect on our results. We also include our performance in managing our defendant A&E liabilities, that do not form part of loss reserves.

The remaining components of net incurred losses and LAE and net loss reserves are not considered key components of our claims performance as they are either not non-life run-off in nature, or are considered to be non-cash charges that obscure our trends on a consistent basis.

We use this measure to assess the performance of our claim strategies and part of the performance assessment of our past acquisitions.



<sup>(1)</sup> Comprises the discount rate and risk margin components.

## Reconciliation to Adjusted Book Value Per Share

For the	Year Fno	led Decem	ber 31.

			2021					2020			2019					
	<u>E</u>	quity <sup>(1)</sup>	Ordinary Shares		er Share Amount		Equity <sup>(1)</sup>	Ordinary Shares		er Share Amount	E	quity <sup>(1)</sup>	Ordinary Shares		er Share Amount	
					(in mil	lior	ns of U.S. dolla	ars, except sha	re ar	nd per sha	e da	ta)				
Book value per ordinary share	\$	5,586	17,657,944	\$	316.34	\$	6,164	21,519,602	\$	286.45	\$	4,332	21,511,505	\$	201.39	
Non-GAAP adjustments:																
Share-based compensation plans		_	315,205				_	298,095					302,565			
Warrants						_	20	175,901				20	175,901			
Adjusted book value per ordinary share*	\$	5,586	17,973,149	\$	310.80	\$	6,184	21,993,598	\$	281.20	\$	4,352	21,989,971	\$	197.93	

#### For the Year Ended December 31,

			2018			2017									
	E	quity <sup>(1)</sup>	Ordinary Shares		Per Share Amount		quity <sup>(1)</sup>	Ordinary Shares		er Share mount					
			(in millions of	U.S.	dollars, ex	cept	share and pe	er share data)							
Book value per ordinary share	\$	3,392	21,459,997	\$	158.06	\$	3,137	19,406,722	\$	161.63					
Non-GAAP adjustments:															
Share-based compensation plans		_	245,165					248,144							
Warrants		20	175,901				20	175,901							
Adjusted book value per ordinary share*	\$	3,412	21,881,063	\$	155.94	\$	3,157	19,830,767	\$	159.19					

<sup>(1)</sup> Equity comprises Enstar ordinary shareholders' equity, which is calculated as Enstar shareholders' equity less preferred shares (\$510 million as of December 31, 2021, 2020, 2019, and 2018, respectively), prior to any non-GAAP adjustments.

<sup>\*</sup> Non-GAAP financial measure.



# Reconciliation to Adjusted Return on Equity - 2021, 2020 and 2019

					For the Year Er	nded December 3	1,					
			2021			2020		2019				
	N earnir		Opening Equity <sup>(1)</sup>	Ratio	Net earnings <sup>(1)</sup>	Opening Equity <sup>(1)</sup>	Ratio	Net earnings	Opening Equity <sup>(1) (6)</sup>	Ratio		
						(in millions of U	J.S. dollars)	)				
Net earnings/Opening equity/ROE (1)	\$	437	\$ 6,164	7.1 %	\$ 1,719	\$ 4,332	39.7 %	\$ 902	\$ 3,392	26.6 %		
Non-GAAP adjustments:												
Net realized and unrealized losses (gains) on fixed maturity investments and funds held - directly managed / Unrealized (losses) gains on fixed maturity investments and funds held - directly managed (2)		210	(560)		(306)	(277)		(516)	227			
Change in fair value of insurance contracts for which we have elected the fair value option / Fair value of insurance contracts for which we have elected the fair value option (3)		(75)	(33)		119	(130)		117	(244)			
Amortization of fair value adjustments / Fair value adjustments		16	(128)		27	(152)		51	(199)			
Net gain on purchase and sales of subsidiaries		(73)			(3)			_				
Net earnings from discontinued operations / Net assets of entities classified as held for sale and discontinued operations		_	_		(16)	(266)		(7)	(210)			
Tax effects of adjustments (4)		(21)			23			36				
Adjustments attributable to noncontrolling interest (5)		6			13	109		15	86			
Adjusted net earnings/Adjusted opening equity/Adjusted ROE*	\$	500	\$ 5,443	9.2 %	\$ 1,576	\$ 3,616	43.6 %	\$ 598	\$ 3,052	19.6 %		

<sup>(1)</sup> Net earnings comprises net earnings attributable to Enstar ordinary shareholders, prior to any non-GAAP adjustments. Opening equity comprises Enstar ordinary shareholders' equity, which is calculated as opening Enstar shareholders' equity less preferred shares (\$510 million as of December 31, 2020, 2019 and 2018), prior to any non-GAAP adjustments.

<sup>\*</sup> Non-GAAP financial measure.



<sup>(2)</sup> Represents the net realized and unrealized gains and losses related to fixed maturity securities. Our fixed maturity securities are held directly on our balance sheet and also within the "Funds held - directly managed" balance.

<sup>(3)</sup> Comprises the discount rate and risk margin components.

<sup>(4)</sup> Represents an aggregation of the tax expense or benefit associated with the specific country to which the pre-tax adjustment relates, calculated at the applicable jurisdictional tax rate.

<sup>(5)</sup> Represents the impact of the adjustments on the net earnings (loss) attributable to noncontrolling interest associated with the specific subsidiaries to which the adjustments relate.

<sup>(6)</sup> The 2018 balance sheet has not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

# Reconciliation to Adjusted Return on Equity - 2018 and 2017

#### For the Year Ended December 31,

			2	2018				2017		
	Net e	Net earnings		ening lity <sup>(1) (5)</sup>	Ratio	Net	earnings ⑴⑸⑸	Opening Equity <sup>(1) (5)</sup>		Ratio
					(in millions o	f U.S.	dollars)			·
Net earnings/Opening equity/ROE (1)	\$	(163)	\$	3,137	(5.2)%	\$	311	\$	2,802	11.1 %
Non-GAAP adjustments:										
Remove:				_					_	
Series D and E preferred shares										
Net realized and unrealized losses (gains) on fixed maturity investments and funds held - directly managed / Unrealized (losses) gains on fixed maturity investments and funds held - directly managed <sup>(2)</sup>		237		(101)			(71)		66	
Change in fair value of insurance contracts for which we have elected the fair value option / Fair value of insurance contracts for which we have elected the fair value option (3)		7		(183)			30		_	
Amortization of fair value adjustments / Fair value adjustments		7		(104)			7		(108)	
Net gain on purchase and sales of subsidiaries		_		_			16		_	
Net earnings from discontinued operations / Net assets of entities classified as held for sale and discontinued operations		(1)		(157)			(11)		(94)	
Tax effects of adjustments (3)		(18)		_			4		_	
Adjustments attributable to noncontrolling interest (4)		(3)		65			6			
Adjusted net earnings/Adjusted opening equity/Adjusted ROE*		66	\$	2,657	2.5 %	\$	292	\$	2,666	11.0 %



<sup>(1)</sup> Net earnings comprises net earnings attributable to Enstar ordinary shareholders, prior to any non-GAAP adjustments. Opening equity comprises Enstar shareholders' equity, prior to any non-GAAP adjustments.

<sup>(2)</sup> Represents the net realized and unrealized gains and losses related to fixed maturity securities. Our fixed maturity securities are held directly on our balance sheet and also within the "Funds held - directly managed" balance.

<sup>(3)</sup> Represents an aggregation of the tax expense or benefit associated with the specific country to which the pre-tax adjustment relates, calculated at the applicable jurisdictional tax rate.

<sup>(4)</sup> Represents the impact of the adjustments on the net earnings (loss) attributable to noncontrolling interest associated with the specific subsidiaries to which the adjustments relate.

<sup>(5)</sup> The 2017 statement of earnings and 2016 and 2017 balance sheets have not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

<sup>\*</sup> Non-GAAP financial measure.

## Reconciliation to Adjusted Total Investment Return

		1		e Year Ende cember 31,	d		
	 2021	2020		2019		2018	2017 <sup>(3)</sup>
		(in mi	llions	of U.S. dolla	rs)		
Investment results							
Net investment income	\$ 312	\$ 303	\$	308	\$	262	\$ 209
Total net realized (losses) gains	(61)	19		5		(1)	1
Total net unrealized gains (losses)	178	1,623		1,007		(407)	189
(Loss) earnings from equity method investments	 93	239		56		42	 6
TIR (\$)	\$ 522	\$ 2,184	\$	1,376	\$	(104)	\$ 405
Non-GAAP adjustment:							
Net realized and unrealized losses (gains) losses on fixed maturity investments and funds held-directly managed	210	(306)		(516)		237	(71)
Adjusted TIR (\$)*	\$ 732	\$ 1,878	\$	860	\$	133	\$ 334
Total investments	17,276	15,257		12,620		11,242	8,755
Cash and cash equivalents, including restricted cash and cash equivalents	2,092	1,373		971		983	1,213
Funds held by reinsured companies	 2,340	 636		476		321	 175
Total investable assets	\$ 21,708	\$ 17,266	\$	14,067	\$	12,546	\$ 10,143
Average aggregate invested assets, at fair value (1)	\$ 20,840	\$ 15,443	\$	13,758	\$	10,332	\$ 8,343
TIR (%)	2.5 %	14.1 %		10.0 %		(1.0)%	4.9 %
Non-GAAP adjustment:							
Net unrealized (gains) losses on fixed maturities, AFS investments included within AOCI and net unrealized (gains) losses on fixed maturities, trading instruments	(89)	(560)		(275)		222	(100)
Adjusted investable assets*	\$ 21,619	\$ 16,706	\$	13,792	\$	12,768	\$ 10,043
Adjusted average aggregate invested assets, at fair value (2)  Adjusted TIR (%)*	\$ 20,561 3.6 %	\$ 15,153 12.4 %	\$	13,646 6.3 %	\$	10,393 1.3 %	\$ 8,303 4.0 %

<sup>(1)</sup> This amount is a five period average of the total investable assets, as presented above, and is comprised of amounts disclosed in our quarterly and annual U.S. GAAP consolidated financial statements.

<sup>(2)</sup> This amount is a five period average of the adjusted investable assets, as presented above.

<sup>(3)</sup> The 2017 statement of earnings and 2016 and 2017 balance sheets have not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

<sup>\*</sup>Non-GAAP financial measure.

# Reconciliation to Adjusted Run-off Liability Earnings - 2021 and 2020

	As at December 31,												
		2021		2021		2020		2021	2021				
		PPD	Net loss reserves			Net loss reserves	A	verage net loss reserves	RLE %				
				(	(in m	nillions of U.S. dollars)							
PPD/Net loss reserves/RLE		283	\$	11,555	\$	8,544	\$	10,050	2.8 %				
Non-GAAP Adjustments: Increase (reduction) in estimates of net ultimate losses - current period Enhanzed Re Legacy Underwriting Increase (reduction) in provisions for ULAE Amortization of fair value adjustments  Changes in fair value - fair value option (1)  Change in estimate of net ultimate liabilities - defendant A&E		— (7) (61) 16 (75)		(142) (179) (140) (412) 106 107		— (955) (334) 128 33 615		(71) (90) (548) (373) 117 70					
onango in cominate of not callinate marinate accordant / u_				<b>5.</b> .		0.0							
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE*	\$	194	\$	11,469	\$	8,031	\$	9,750	2.0 %				
					Α	As of December 31,							
		2020		2020	. <u></u>	2019		2020	2020				
		PPD		Net loss reserves		Net loss reserves	A	verage net loss Reserves	RLE %				
				(	(in m	nillions of U.S. dollars)							
PPD/Net loss reserves/RLE	\$	(11)	\$	8,544	\$	7,680	\$	8,112	(0.1)%				
Non-GAAP Adjustments: Increase (reduction) in estimates of net ultimate losses - current period Legacy Underwriting Increase (reduction) in provisions for ULAE Amortization of fair value adjustments		— (4) (48) 28		(273) (702) (334) 128		(1,184) (332) 152		(137) (943) (333) 140					
Changes in fair value - fair value option (1)		119		33		130		82					
Change in estimate of net ultimate liabilities - defendant A&E		103		615		561		588					
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE*	\$	187	\$	8,011	\$	7,007	\$	7,509	2.5 %				

<sup>&</sup>lt;sup>(1)</sup> Comprises the discount rate and risk margin components.

<sup>\*</sup> Non-GAAP financial measure.



# Reconciliation to Adjusted Run-off Liability Earnings - 2019 and 2018 As of December 31,

As of December 31,								
2019	2019	2018	2019	2019				

		PPD		Net loss reserves	N	et loss reserves	Av	rerage net loss reserves	RLE %
	(in millions of U.S. dollars)								
PPD/Net loss reserves/RLE		(34)	) \$	7,680	\$ 7,254		\$ 7,467	(0.5)	
Non-GAAP Adjustments:									
Increase (reduction) in estimates of net ultimate losses - current period		_		(401)		_		(201)	
Legacy Underwriting		105		(842)		(1,162)		(1,002)	
Increase (reduction) in provisions for ULAE		(58)		(332)		(333)		(333)	
Amortization of fair value adjustments		51		152		199		176	
Changes in fair value - fair value option		117		130		244		187	
Change in estimate of net ultimate liabilities - defendant A&E		4		561		85		323	
Adjusted PPD/Adjusted net loss reserves/Adjusted RLE*	\$	185	\$	6,948	\$	6,287	\$	6,617	2.8 %
					As of	December 31,			
		2018		2018		2017		2018	2018
							Av	verage net loss	
		PPD	Net loss reserves (2) Net loss reserves (2)			reserves (2)		RLE %	
		(in millions of U.S. dollars)							
PPD/Net loss reserves/RLE	\$	209	\$	7,254	\$	5,448	\$	6,351	3.3 %
Non-GAAP Adjustments:									
Increase (reduction) in estimates of net ultimate losses - current period		_		(357)		_		(179)	
Legacy Underwriting		115		(818)		(946)		(882)	
Increase (reduction) in provisions for ULAE		(65)		(333)		(301)		(317)	
Amortization of fair value adjustments		7		199		103		151	
Changes in fair value - fair value option (1)		7		244		182		213	
Change in estimate of net ultimate liabilities - defendant A&E		23		84		113		99	

<sup>&</sup>lt;sup>(1)</sup> Comprises the discount rate and risk margin components.

<sup>(2)</sup> The 2017 statement of earnings and 2017 and 2018 balance sheets have not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

<sup>\*</sup> Non-GAAP financial measure.

# Reconciliation to Adjusted Run-off Liability Earnings - 2017

2017

	F	PPD <sup>(2)</sup>		Net loss reserves (2)		Net loss reserves (2)	,	Average net loss reserves <sup>(2)</sup>	RLE %
	(in millions of U.S. dollars)								
PPD/Net loss reserves/RLE	\$	244	\$	5,448	\$	4,505	\$	4,977	4.9 %
Non-GAAP Adjustments:									
Increase (reduction) in estimates of net ultimate losses - current period		_		(356)		_		(178)	
Legacy Underwriting		(44)		(593)		(870)		(732)	
Increase (reduction) in provisions for ULAE		(54)		(301)		(218)		(260)	
Amortization of fair value adjustments		6		103		107		105	

2017

For the Year Ended December 31,

2016

118

3,642 \$

2017

91

116

4,119

2017

4.3 %

Change in estimate of net ultimate liabilities - defendant A&E

Changes in fair value - fair value option (1)

30

(3)

179 \$



enstargroup.com 30

182

113

4,596

\$

Adjusted PPD/Adjusted net loss reserves/Adjusted RLE\*

(1) Comprises the discount rate and risk margin components.

<sup>(2)</sup> The 2017 statement of earnings and 2016 and 2017 balance sheets have not been restated to reflect the impact of the 2020 StarStone U.S. discontinued operations classification.

<sup>\*</sup> Non-GAAP financial measure.