



ENSTAR GROUP LIMITED

Company Overview

AIFA
March 2021

enstargroup.com



DISCLAIMER

For more complete information about Enstar Group Limited, you should read our reports filed with the SEC. You may get these documents for free through EDGAR on the SEC website at www.sec.gov, or through our website at <https://investor.enstargroup.com/sec-filings>.

IMPORTANT INFORMATION REGARDING FORWARD-LOOKING STATEMENTS

This presentation, and oral statements made with respect to information contained in this presentation, may include certain forward-looking statements regarding our views with respect to our business, operations, loss reserves, strategy, investment portfolio, economic model, and our expected performance for future periods, as well as the insurance market and industry conditions. These statements are intended as “forward-looking statements” under the Private Securities Litigation Reform Act of 1995. Actual results may materially differ from those set forth in the forward-looking statements. You may identify forward-looking statements by the use of words such as “believe,” “expect,” “plan,” “intend,” “anticipate,” “estimate,” “predict,” “potential,” “may,” “should,” “could,” “will” or other words or expressions of similar meaning, although not all forward-looking statements contain such terms.

Forward-looking statements involve significant risks and uncertainties, including risks of changing and uncertain economic conditions, the success of implementing our business strategies, the adequacy of our loss reserves, ongoing and future regulatory developments disrupting our business, lengthy and unpredictable litigation, risks relating to our acquisitions, increasing competitive pressures, loss of key personnel, risks relating to our active underwriting businesses, the performance of our investment portfolio and liquidity, risks relating to the impact of the COVID-19 pandemic, and other factors detailed in our Annual Report on Form 10-K for the year ended December 31, 2020 and our other reports filed from time to time with the Securities and Exchange Commission (“SEC”).

Any forward-looking statement you see or hear during the presentation reflects Enstar Group Limited’s current views with respect to future events and is subject to these and other risks, uncertainties and assumptions. If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The date of this presentation is listed on the cover page and Enstar does not undertake to update or keep it accurate after such date.

ADDITIONAL INFORMATION

The company has an effective shelf registration statement (including a prospectus) on file with the SEC. Any offering of securities will be made only by means of a prospectus supplement, which will be filed with the SEC. In the event that the company undertakes an offering, you may obtain a copy of the prospectus supplement and accompanying prospectus for the offering by visiting EDGAR on the SEC website at www.sec.gov.

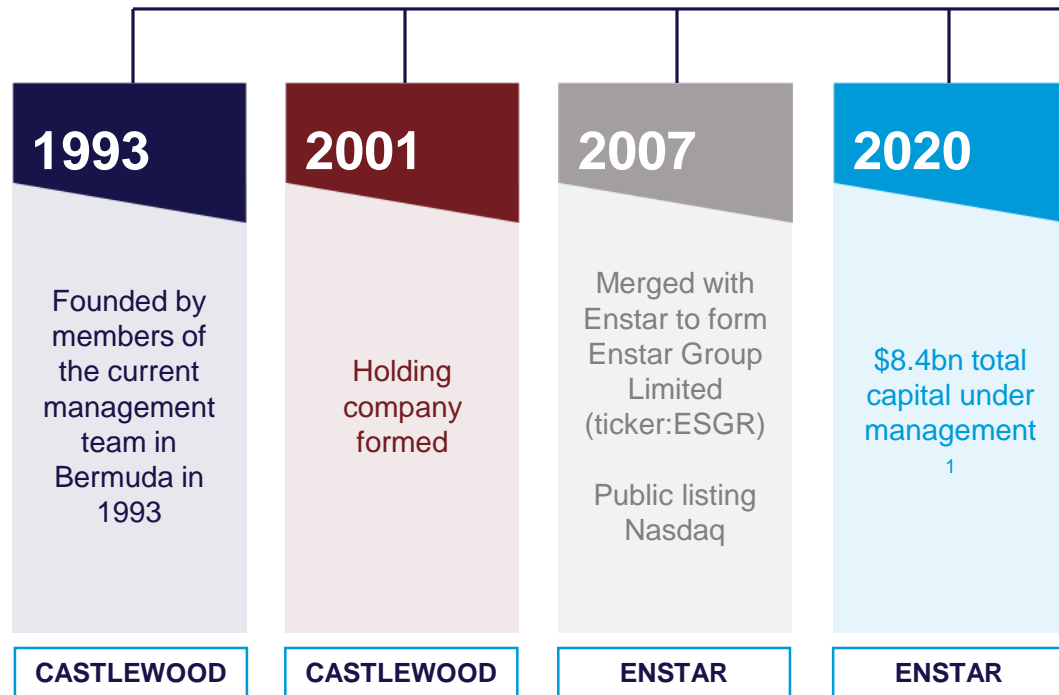
A LEADING GLOBAL INSURANCE GROUP

Enstar is a leading global insurance group that offers innovative capital release solutions through our network of group companies. We have a 26+ year history of operating in the run-off space, with more than 100 total acquisitive transactions completed to date.



OUR HISTORY

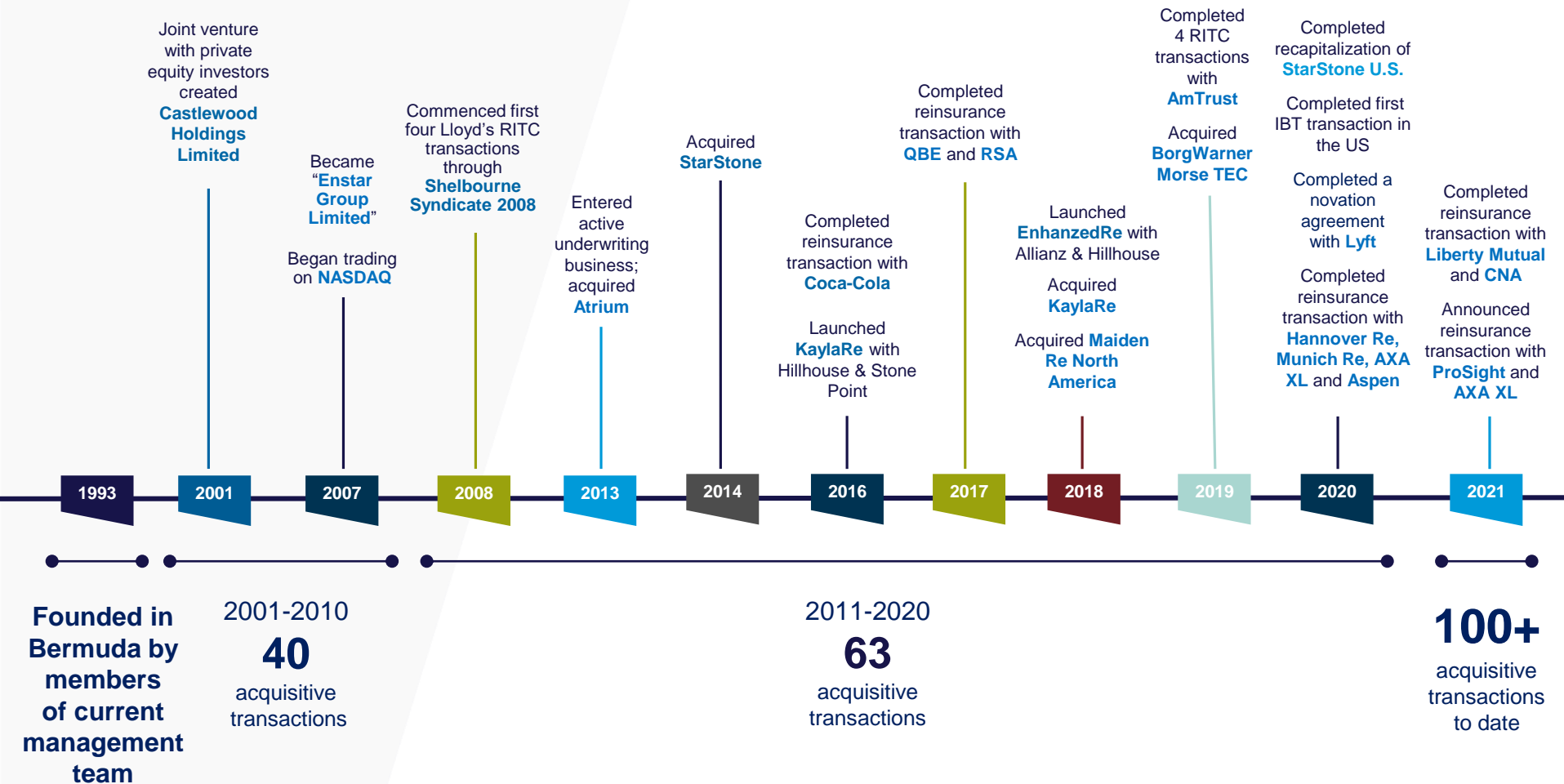
Enstar Group has become a global leader in releasing value for the world's largest insurers and reinsurers



¹ Total Capital under management includes includes, Ordinary Equity, Preferred Shares, Redeemable Non-controlling Interest and non-controlling Interest, Public Debt and Bank Debt

KEY MILESTONES

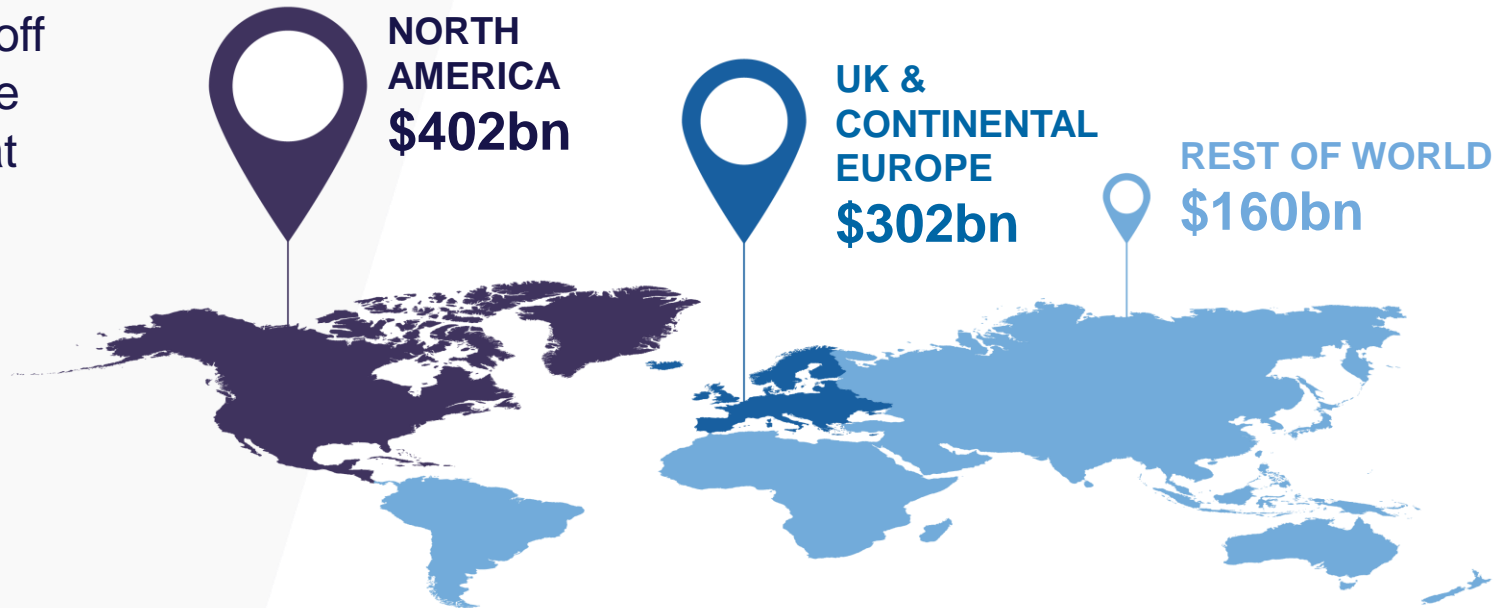
Executing market-leading solutions to the global (re)insurance market for 26+ years



NON-LIFE RUN-OFF

A large and growing market

Global run-off liabilities are estimated at \$864bn



Market Drivers



BOOK VALUE AND SHARE PRICE PERFORMANCE

\$281.20

Diluted book value per share
December 31, 2020

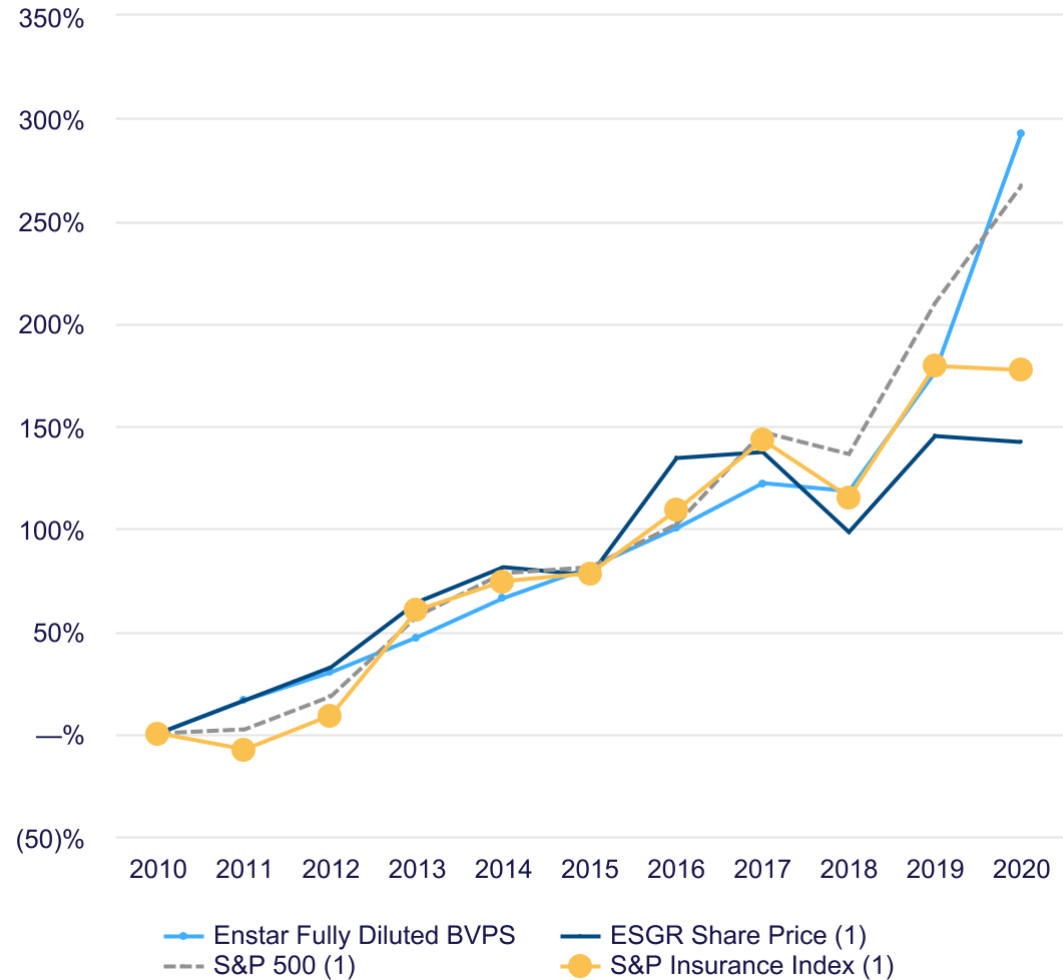
14.65%

Compound annual growth rate in book value per share since 2010

(1) Source: S&P Market Intelligence



Comparison of 10 Year Cumulative Total Return & Growth in Fully Diluted BVPS



FINANCIAL HIGHLIGHTS

Key Earnings Metrics

\$1.7bn

Net Earnings
*Twelve Months Ended
Dec 31, 2020*

\$230.3m

**Non-life run-off
Reserve/Claims
Savings¹**
Dec 31, 2020

\$21.6bn

Assets
Dec 31, 2020

2.53%

**Investment
Book Yield**
Dec 31, 2020

\$10.6bn

Total Reserves
Dec 31, 2020

\$281.20

**Diluted Book
Value Per Share**
Dec 31, 2020

17.1%

**Debt to Capital
Ratio²**
Dec 31, 2020

‘AAA’

**Capital
Redundancy
at S&P³**

¹ Reserve / Claims Savings is a non-GAAP measure used by management to evaluate claims management performance in our Non-Life Run-Off Segment. Refer to the explanatory note on slide 17

² Total capital attributable to Enstar includes Enstar shareholders' equity and debt obligations and excludes noncontrolling interest and redeemable noncontrolling interest

³ Source: Standard & Poor's, Enstar Group Ltd. Full Analysis, 11/03/2020

ECONOMIC MODEL

Our Run-off Business

Enstar recycles capital through our business operating cycle, creating a strong source of book value per share growth and internal financing

Acquire Liabilities

Acquire insurance liabilities from motivated insurers

- Leverage experience and industry relationships
- Global footprint aids in sourcing transactions
- Maintain price discipline



Manage Liabilities

Strive to generate profits from run-off entities through loss reserve savings, operational efficiencies, and investment income

- Manage claims professionally, expeditiously and cost effectively
- Settle faster than the original claims payment pattern, thereby incurring lower ultimate claims handling costs
- Profitably commute assumed liabilities and ceded reinsurance assets

Redeploy Capital

Profits released from the underlying regulated entities can be redeployed into the business to fund future acquisitions and/or repay financing

HISTORICAL GROWTH



Acquired Total Assets and Gross Reserves By Year

\$ millions	Assets Acquired	Gross Reserves and Defendant A&E liabilities Acquired	Completed Transactions
2011 and Prior	10,395	8,191	48
2012	411	411	4
2013	3,660	2,635	6
2014	2,547	1,292	2
2015	2,967	2,357	11
2016	1,846	1,627	5
2017	2,110	2,097	6
2018	4,478	3,216	8
2019	3,060	2,772	9
2020	1,710	1,710	5
2021	1,110	1,110	2
Pending	1,895	1,895	2
Total	36,189	29,313	108

STARSTONE AND ATRIUM

Recent Developments

June 2020

Recapitalization of StarStone US Closed Q4 2020

STARSTONE US

StarStone US received new equity investments from an experienced investor group, bringing equity capitalization to over \$850m

Rebranded as **Core Specialty**

New management team led by Jeff Consolino, incoming CEO, and Ed Noonan, incoming Executive Chairman

Enstar retains a ~25.2% ownership interest in new Core Specialty

STARSTONE INTERNATIONAL

StarStone International put into run-off, with renewal rights offered to Atrium Underwriters Limited

Appropriate operations will remain in place to serve the needs of policyholders/regulatory requirements

Enstar has sold Vander Haeghen & Co. SA and entered into an agreement to sell Arena N.V., both Belgium-based MGAs.

August 2020

Atrium and StarStone Exchange

Closed Q1 2021

ATRIUM

Funds managed by Stone Point acquired a majority of Enstar's interest in Atrium

Enstar retains a 13.8% interest in the intermediate holding company that continues to own Atrium

EXCHANGE WITH STONE POINT FUNDS

In exchange, Enstar acquired all of the Stone Point funds' interest in the new Core Specialty

Enstar and funds managed by Stone Point continue current ownership of the StarStone International run-off

November 2020

Sale of SUL Expected close Q1 2021

SALE OF STARSTONE UNDERWRITING LIMITED TO INIGO

Enstar has entered into an agreement to sell StarStone Underwriting Limited ("SUL"), the Lloyd's managing agency, together with the right to operate Lloyd's Syndicate 1301, to **Inigo**, a new specialty re/insurance company

STRATEGIC INVESTMENT

Enstar and funds managed by Stone Point and funds managed by Dowling will receive \$30 million of consideration from the sale of SUL in the form of Inigo shares upon closing

Enstar has committed to invest up to \$27 million in Inigo and expects to own 5.4% of Inigo at closing

Enstar will no longer consolidate Atrium or StarStone US/Core Specialty, but will retain exposure to their active underwriting platforms through the minority investments

INVESTMENT PORTFOLIO COMPOSITION

\$17.3bn

Total Investable Assets

\$1.4bn

Cash and restricted cash

\$14.4bn

Investment Portfolio ¹

4.82yrs

Average Duration

A+

Average Investment Portfolio Credit Rating

2.53%

Book Yield

Investable Assets (As of Dec 31, 2020) - Composition by Asset Class⁴

Cash and Cash Equivalents

Fixed Maturities

Other Fixed Income⁵

Equities⁶

Other Investments

Funds Held⁷

8.0%

54.0%

4.3%

9.7%

20.3%

3.7%

Fixed Income, Trading and AFS

U.S. Government & Agency	5.5 %
U.K. Government	0.3 %
Other Government	2.9 %
Corporate	33.0 %
Municipal	1.0 %
Residential Mortgage-backed	3.2 %
Commercial Mortgage-backed	4.9 %
Asset-backed	3.2 %
Total	54.0 %

Other Fixed Income

Fixed Income Funds	3.2 %
Private Credit Funds	1.1 %
Total	4.3 %

Equities

Publicly traded equities	1.5 %
Exchange-traded funds	1.8 %
Privately held equities	1.6 %
Equity method investments	4.8 %
Total	9.7 %

Other Investments

Private equity funds	2.1 %
Hedge funds	15.3 %
Equity funds	1.1 %
CLO equities	0.7 %
CLO equity funds	1.0 %
Other	0.1 %
Total	20.3 %

1. Fair Value as of December 31, 2020.

2. Duration calculation includes cash and cash equivalents, short-term investments, fixed maturities and the fixed maturities within our funds held – directly managed portfolios at December 31, 2020.

3. The average credit ratings calculation includes cash and cash equivalents, short-term investments, fixed maturities and the fixed maturities within our funds held – directly managed portfolios at December 31, 2020.

4. See Appendix for further detail on investable asset composition.

5. Classified as "Other Investments" under GAAP

6. Includes publicly traded equities, exchange-traded funds, privately held equities, and equity method investments.

7. Includes Funds held by reinsured companies and assets within funds held – directly managed.

CAPITAL, LIQUIDITY & LEVERAGE

17.1%

Debt/total capital ratio ¹
December 31, 2020

23.4%

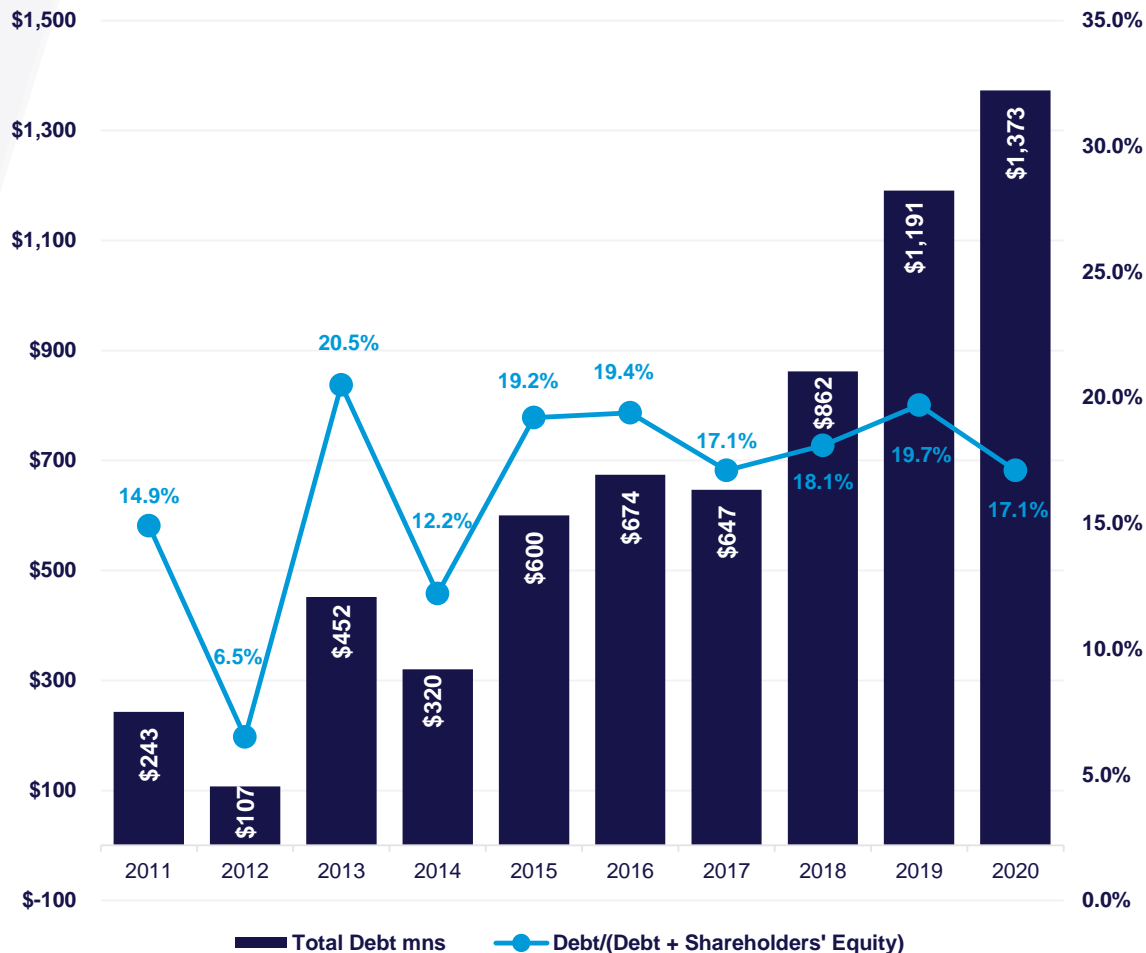
Debt + preferred/total capital ratio ¹
December 31, 2020

S&P (BBB)
stable outlook

Fitch (BBB)
stable outlook

Long-term issuer investment grade credit ratings

Enstar Group Debt / Capital Ratio



¹ Total capital attributable to Enstar includes Enstar Group Limited shareholders' equity and debt obligations and excludes noncontrolling interest and redeemable noncontrolling interest.

APPENDIX

FINANCIAL DATA

Summary Income Statement

\$ millions	12 Months Ended December 31, 2020	12 Months Ended December 31, 2019
Net premiums earned	\$572	\$804
Fees & commission income	42	28
Net investment income and net realized and unrealized gains	1,945	1,320
Other income	101	37
Net incurred losses and LAE liabilities	(416)	(614)
Acquisition costs	(171)	(241)
Interest expense	(59)	(53)
General and administrative and net foreign exchange	(518)	(404)
Income taxes	(24)	(12)
Earnings from equity method investments	239	56
Net earnings from continuing operations	1,711	921
Net earnings (loss) from discontinuing operations, net of income tax expense	16	7
Net earnings	1,727	928
Net (earnings) loss attributable to non-controlling interest	28	10
Dividends on preferred shares	(36)	(36)
Net earnings attributable to Enstar Group Limited	\$1,719	\$902

FINANCIAL DATA

Summary Balance Sheet

\$ millions	December 31, 2020	December 31, 2019
Assets		
Investable assets	\$17,266	\$14,067
Reinsurance balances recoverable	2,089	2,181
Insurance balances recoverable	250	449
Other	2,042	3,129
Total Assets	21,647	19,826
Liabilities		
Loss and loss adjustment expense	10,593	9,868
Defendant asbestos and environmental liabilities	706	848
Debt obligations	1,373	1,191
Other	1,922	2,624
Total Liabilities	14,594	14,531
Redeemable noncontrolling interest ("RNCI")	365	439
Shareholders' Equity		
Ordinary shareholders' equity	6,164	4,332
Series D & E preferred shares	510	510
Non-controlling interest	14	14
Total Shareholders' Equity	6,688	4,856
Total Liabilities, RNCI & Shareholders' Equity	\$21,647	\$19,826

NON-LIFE RUN-OFF RESERVE / CLAIMS SAVINGS

Twelve Months Ended
December 31,

(in thousands of U.S. dollars)

FS Reference ⁽¹⁾

2020

2019

Reconciliation of reserve / claims savings to GAAP line items in the Non-life Run-off segment:

Net incurred losses and LAE:

Reduction (increase) in estimates of net ultimate losses - prior periods (A)	Note 10	\$127,116	\$219,085
Reduction (increase) in estimates of net ultimate losses - current period	Note 10	(30,523)	(123,119)
Reduction in provisions for unallocated LAE	Note 10	48,765	57,404
Amortization of deferred charge assets	Note 10	(42,640)	(37,744)
Amortization of fair value adjustments	Note 10	(28,667)	(50,070)
Changes in fair value - fair value option	Note 10	(119,046)	(117,181)
Net incurred losses and LAE - Non-life Run-off	Note 10	\$(44,995)	\$(51,625)

Other income (expense):

Reduction in estimates of ultimate net defendant A&E liabilities - prior periods (B)	Note 11	\$103,166	\$4,263
Reduction (increase) in estimated future defendant A&E expenses	Note 11	9,126	3,274
Amortization of fair value defendant A&E adjustments	Note 11	(13,008)	(13,500)
All other income (expense) - Non-life Run-off		656	40,772
Other income (expense) - Non-life Run-off	Note 24	\$99,940	\$34,809

Non-life Run-off reserve / claims savings:

Reduction (increase) in estimates of net ultimate losses - prior periods = (A)	Note 10	\$127,116	\$219,085
Reduction in estimates of ultimate net defendant A&E liabilities - prior periods = (B)	Note 11	103,166	4,263
Reserve / claims savings: total reduction in net ultimate losses ⁽²⁾ = (A) + (B)		\$230,282	\$223,348

⁽¹⁾ Refer to the corresponding note to our consolidated financial statements included within Item 8 of our Annual Report on Form 10-K for the year ended December 31, 2020 for further details

⁽²⁾ Reserve / Claims Savings is a non-GAAP measure calculated using components of amounts determined in accordance with U.S. GAAP and disclosed in our quarterly and annual U.S. GAAP consolidated financial statements. Reserve / Claims Savings is calculated by adding (i) the reduction (increase) in estimates of net ultimate losses relating to prior periods, included in net incurred losses and LAE, and (ii) the reduction (increase) in estimates of ultimate net defendant asbestos and environmental ("Defendant A&E") liabilities relating to prior periods, included in other income (expense). Because the reduction (increase) in estimates of ultimate Defendant A&E liabilities for prior periods is presented as a component of other income (expense) in our consolidated statement of earnings, there is not a U.S. GAAP measure that is directly comparable to Reserve/Claims Savings presented on a non-GAAP basis. However, we believe Reserve / Claims Savings provides investors with a meaningful measure of claims management performance within our Non-life Run-off segment that is consistent with management's view of the business because it combines the reduction (increase) in estimates of net ultimate losses related to our direct exposure to certain acquired asbestos and environmental liabilities with the reduction (increase) in estimates of net ultimate losses related to liabilities that we have insured.

EXECUTIVE MANAGEMENT TEAM



Dominic Silvester
Chief Executive Officer & Co-founder

Years at Enstar: 27
Industry Experience: 30+ years

Age: 60



Paul O'Shea
President, Co-founder

Years at Enstar: 26
Industry Experience: 30+ years

Age: 63



Orla Gregory
Chief Operating Officer

Years at Enstar: 17
Industry Experience: 20+ years

Age: 46



Zachary Wolf
Chief Financial Officer

Years at Enstar: <1
Industry Experience: 17+ years

Age: 40



Paul Brockman
Chief Claims Officer

Years at Enstar: 8
Industry Experience: 25+ years

Age: 48



Nazar Alobaidat
Chief Investment Officer

Years at Enstar: 5
Industry Experience: 20+ years

Age: 43



Audrey Taranto
General Counsel

Years at Enstar: 9
Industry Experience: 10+ years

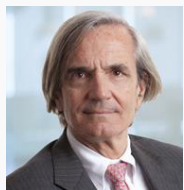
Age: 41

Average Industry Experience: 21+ years

Collective Industry Experience: 152+ years

Average Years at Enstar: 13+ years

BOARD OF DIRECTORS



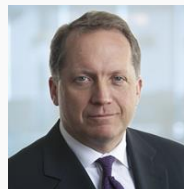
Robert Campbell
*Independent Chairman of the Board
 Partner, Beck Mack & Oliver*
 US resident; US citizen
 Financial, accounting and investment
 expertise, leadership skills
 Age: 72



Dominic Silvester
Enstar Chief Executive Officer; Co-Founder
 UK resident; UK citizen
 Company leader, proven ability to manage
 and grow the business,
 Industry expertise, corporate strategy
 Age: 60



Rick Becker
*Independent Chairman of Compensation
 and Nominating / Governance Committees
 Chairman and Founder, Clarity Group, Inc.*
 US resident; US citizen
 Compensation, industry, and risk
 management expertise
 Age: 74



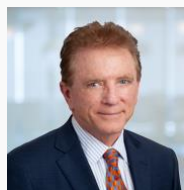
Jim Carey
Principal, Stone Point Capital LLC
 US resident; US citizen
 Investment expertise, significant acquisition
 experience within the industry,
 industry knowledge
 Age: 54



Susan Cross
*Independent Director
 Former Executive Vice President and Global
 Chief Actuary, XL Group Ltd. (now AXA XL)*
 US resident; US citizen
 Actuarial and analytics expertise,
 proven insurance and risk executive
 Age: 60



Hans-Peter Gerhardt
*Independent Director
 Former CEO, Asia Capital Re /
 Former CEO,
 PARIS RE*
 Swiss resident; German citizen
 Underwriting expertise, proven industry
 veteran, CEO experience
 Age: 65



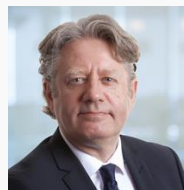
Myron Henry
*Independent Director
 Former Executive VP &
 Chief Platform Officer, XL Catlin*
 US resident; US citizen
 Operations and technology expertise
 Age: 72



Paul O'Shea
Enstar President; Co-Founder
 Bermuda resident; Dual Bermuda / Irish
 citizen
 Company leader, significant track record
 of successful acquisitions, industry
 expertise
 Age: 63



Hitesh Patel
*Independent Director
 Former Chief Executive Officer, Lucida plc
 (UK life insurer);
 Former KPMG Lead Partner of Regulatory
 and Insurance*
 UK resident; UK citizen
 Accounting expertise, significant regulatory
 and governance skills
 Age: 60



Poul Winslow
*Independent Director
 Head of Thematic Investing, CPPIB*
 Canadian resident; Danish citizen
 Investment expertise
 Age: 55

MAJOR SHAREHOLDERS

December 31, 2020

Firm or Individual Name	Economic Percent	Voting Percent
CPP Investment Board	18%	12%
Hillhouse	17%	10%
Stone Point Capital	8%	9%
Wellington Management	6%	8%
The Vanguard Group	5%	6%
BlackRock Institutional Trust	4%	4%
Beck, Mack & Oliver LLC	3%	4%
Fidelity Management & Research	3%	4%
Dominic Silvester	3%	3%
Capital World Investors	3%	3%
Other Shareholders (< 2% economic / < 2% voting)	30%	37%
Total outstanding	100%	100%